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## ROYAL COMMISSION INQUIRY INTO LABOUR DISPUTES

3636

## HEARINGS HELD AT

TORONTO

VOL. NO.

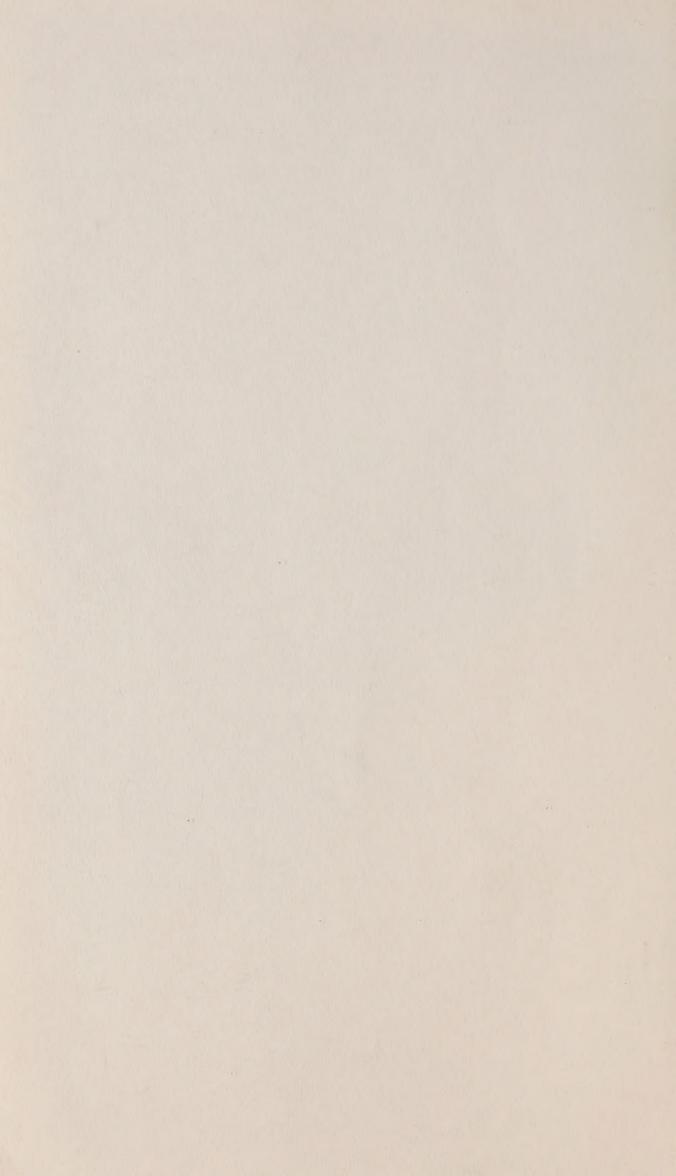
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MAY 5, 1967

Official Reporters

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1	IN THE MATTER OF The Public
2	Inquiries Act, R.S.O. 1960,
3	Ch. 323
4	- and -
5	IN THE MATTER OF an Inquiry
6	Into Labour Disputes
7	(account)
8	BEFORE: The Honourable Ivan C. Rand,
9	Commissioner, at 123 Edward Street, Toronto, Ontario, on Friday, May 5th, 1967.
10	rriday, May Jun, 1907.
11	PI JOSEPH PATRENS, RELATION OF SECURITION OF PARTY FOR THE SECURIT
12	E. Marshall Pollock Counsel to the Commission
13	Seed,
14	I have but to wall-sea the community and being
15	could be made a proposition of the contract of
16	APPEARANCES:
17	Mr. J. Perkins ) The Automotive Transport
18	Mr. Harold Place ) Association of Ontario
19	Mr. Gordon Mackan )
20	Mr. John Essery )
21	Mr. Russell McDiarmid )
22	Mr. John Nickel )
23	to the Thestaurie, and it will be able to be a construction
24	Testing and and while charity that and analysis and
25	and parterial that is in the house of our related by
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28	Nethercut & Young Limited, Official Reporters, 48
29	York Street, Toronto, Ontario. Per T.F. Conlin, sworn.

COURS OF TOHOM!

C/m

Toronto, Ontario Friday, May 5th, 1967

--- On commencing at 10:00 a.m.

MR. POLLOCK: The Automotive Transport

Association of Ontario. Mr. Sommerville is general

counsel.

MR. SOMMERVILLE: I appear on behalf of the Automotive Transport Association. With me is Mr. John B. Essery, Chairman of our committee.

Mr. Joseph Perkins, Mr. Harold Place, Mr. Gordon

Mackan and Mr. Russell McDiarmid.

Now, this is the first opportunity

I have had to address the Commission and what I

would propose this morning is, rather than read

the brief that has been filed with you, to bring

before you, and perhaps go over, some of the

recommendations in the brief and then bring before

you further factual material supporting some of

the matters in the brief. As you can see from

the counsel table, I do have some material in

the nature of exhibits which may be of interest

to the Commission, and it will be instances

dealing with our main thesis that will supplement

the material that is in the brief.

Speaking generally of our brief, it is a fact brief, I suppose, rather than a law brief, and we felt that our prime function and the main purpose that we could serve for the Commission's purpose, would be to supply such



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factual material as we can, dealing with the experience we have had in the specific field of labour relations, in which we are interested, and with that in mind, present the material in the way in which it is presented.

The first two-thirds of our brief then, is made up of factual material, merely relating certain incidents and certain facts. believe it is safe to say, Mr. Commissioner, and I think the position we have taken here can be summarized in these words, that we are showing, or attempting to show, and we think we have demonstrated a pattern of violence and intimidation of a particular union which goes far beyond isolated or independent acts by individuals, and in fact, it displays a pattern, and a planned pattern in our submission, in the use of violence and intimidation and arson, as a tool or instrument of policy by a particular union. That, in our view, is the tenor and burden of the material which we have placed before you, by way of factual information.

We then continue to make certain recommendations and we don't say for a moment that the recommendations are as exhaustive or as detailed as perhaps they ought to be, but we made certain recommendations which would have the effect, in our submission, of minimizing and perhaps preventing the kind of abuse that we think is displayed by the factual information that we



1 | presented in the early part of the brief. 2 Would it be your wish, then, Mr. 3 Commissioner, that we now go through the submissions 4 or should I present the additional, factual material 5 first? 6 THE COMMISSIONER: Well, you just 7 use your own judgment about that. 8 MR. SOMMERVILLE: Thank you. With 9 that in mind, then, I will ask Mr. Perkins to 10 come forward and lead certain details from him 11 which would supplement the material that is in 12 the brief. Mr. Perkins is President of Taggart 13 Service Limited, which is the company referred to 14 in the first series of incidents outlined in our 15 brief. 16 MR. POLLOCK: There seems to be 17 another member at the table I don't have a name for. 18 MR. SOMMERVILLE: Mr. John Nickel 19 is the representative of our Association. He 20 is our Public Relations Officer. I am going to ask Mr. Perkins to 21 take over now and I may ask him certain questions. 22 Mr. Perkins, what is your position 23 with Taggart Services? 24 MR. PERKINS: I am President of 25 Taggart Services. 26 MR. SOMMERVILLE: You have read 27 the brief that is filed here and you are familiar 28 with the facts contained therein? 29 MR. PERKINS: I am.

1 MR. SOMMERVILLE: Would you, for 2 the Commission, outline certain material in addition 3 to the facts that are set out, dealing with the 4 events in your strike from August 17th to December, 5 1966, thinking about events in Montreal and other 6 places? 7 MR. POLLOCK: Mr. Sommerville, if 8 Mr. Perkins would rather sit down, he is free to 9 do that. 10 THE COMMISSIONER: And there is 11 no limitation on the strength of voice. 12 MR. PERKINS: Thank you. Dealing 13 specifically with the events that happened during 14 our strike which commenced on August 17th, 1966 15 and lasting on until January of 1967, during that 16 time we were subject to a terrific degree of 17 violence and intimidation, starting on the evening of the 17th. 18 I was in Montreal on that evening -19 that is the evening of the 17th of August - and at 20 6:00 o'clock that evening, 60 to 70 picketers 21 surrounded our premises. 22 MR. SOMMERVILLE: Who were these 23 people? 24 MR. PERKINS: I don't know who 25 they were. They were not our employees. Our 26 employees were out doing their job of picking up 27 freight in the City of Montreal at the time, and 28 when they returned to the terminal, they were 29 accosted by these picketers and told to either get



1 | on the picket line or get home, and to stop working. 2 MR, POLLOCK: Were the picketers 3 carrying any signs that you could identify them by? 4 MR. PERKINS: Yes, they were members 5 of Local 106 of the Teamsters' Union. 6 THE COMMISSIONER: Where does that 7 have its centre? 8 MR. PERKINS: In Montreal, it is 9 the local representing the Montreal district. 10 These men, we learned, were recruited 11 from union shops in the City of Montreal and were 12 sent out to intimidate our men. Some of the men 13 did go on the picket line from intimidation, and 14 others went home to avoid being injured and others 15 stayed on the job and decided to continue with their duties. 16 MR. POLLOCK: I take it, as a 17 point of background that your company does not 18 have a union? 19 MR. PERKINS: Yes. At the time 20 of August 17th, we had been certified by the 21 Teamsters in July of 1964, but there was never a 22 contract entered into between the company and 23 the union. 24 MR. POLLOCK: There had been 25 notices served to negotiate but negotiations never 26 came to fruition in the contract. 27 MR. PERKINS: Yes. The union 28 inherited an Association contract which was in 29 effect at the time of certification in July of 1964.



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That contract they cancelled by notice, by registered mail as of August 31st, from 1965. And from that time on there were negotiations between the union and the company for a new contract.

A conciliation officer was appointed in January of 1966, a meeting was held and a Mr. Emerson was the conciliation officer.

MR. POLLOCK: From the federal Department of Labour?

MR. PERKINS: Yes, from the federal Department of Labour. A meeting was held on the 25th day of January. A subsequent meeting was held on the 10th day of February and Mr. Emerson had an agreement by the union and the company that a third meeting should be held, subsequent to the signing or completion of the labour contract or dispute, which was in effect between the 55 Teamster companies in the union at that time. We felt that a third meeting should be held after that settlement so they would be getting better guidelines from which to work within. The third meeting never came about. The union decided that they didn't want a third meeting and moved to form a conciliation board. The board met in the first session on June 14th of 1966 and the last meeting was on June 24th. Nothing happened after that except I had a phone call from the chairman of the conciliation board, a Mr. O'Connor, asking if I would meet him in a private session with Mr. McDougall, the representative of the Teamsters' Union,



1| himself, and just the three of us. 2 MR. POLLOCK: Is that Ken McDougall? 3 MR. PERKINS: Yes, Ken McDougall. 4 MR. POLLOCK: He is formerly of 938? 5 MR. PERKINS: Yes, 938. He was 6 the negotiator of all the sessions we sat in on. 7 MR. POLLOCK: The negotiations were 8 taking place in Toronto? 9 MR. PERKINS: No, the negotiations 10 took place in Ottawa up until that time. I had 11 a phone call, as I said earlier, from Mr. O'Connor 12 asking if he thought I would be agreeable to meeting 13 once more before he wrote his report. I advised 14 him that I was agreeable to meet again if any 15 solution could be arrived at, and a date was set 16 to meet at 12:00 noon for lunch at the Royal York, 17 August the 10th, only to get advice about a week prior that the meeting had been cancelled by the 18 union and no further meetings would be negotiated. 19 MR. POLLOCK: What local was the 20 certified bargaining agent? Was it 938? 21 MR. PERKINS: We come under three 22 in our company; 938, 106 and 91 - 91 taking the 23 Kingston-Ottawa area, 938 the Toronto area, and 24 106 the Quebec-Montreal area. 25 Mr. O'Connor wrote his report which 26 was handed to the Minister of Labour. There was 27 supposed to have been a strike vote taken amongst 28 our employees but no notice was served on the 29

company as to when there might be a strike or if

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1 | there were any further negotiations that would 2 attempt to heal any breach between us. The report 3 is clear and I have a copy of it here - of the 4 report from the members of the conciliation board. 5 But on August 17th, without warning at all, they 6 struck our main plants in Toronto, Montreal and 7 Kingston and Ottawa. 8 MR. POLLOCK: So far as the 9 legislation is concerned, they were in a free period 10 to strike? 11 MR. PERKINS: Yes, that is right, 12 they were in a free period to strike. 13 The strike vote, of course, I can 14 say this, it was not representative of the wishes 15 of the men because very few of our employees ever 16 attend a meeting to have an opportunity to vote for 17 or against the strike. That is borne out by the 18 fact that when the strike was called, better than 19 60 per cent of our men, even under severe intimidation, elected to stay on the job and didn't go out on 20 strike, they stayed at work, proving emphatically ----21 THE COMMISSIONER: Did you say 60 or 22 70? 23 MR. PERKINS: Better than 60 per cent 24 of the men elected to stay on the job. 25 MR. POLLOCK: How was certification 26 obtained? Was it a voluntary agreement or was 27 it certification on a vote? 28 MR. PERKINS: The oridinary

certification of the Teamsters, the Teamsters have,



since 1952, been attempting to have our group as a bargaining group under the Teamsters and tried on many occasions, and on every occasion they lost the vote. In 1964 there was an application made for certification, there was a hearing and the federal Labour Board decided to have a vote and the vote was lost by the Teamsters. The Teamsters, under some move of theirs, they went to the Labour Board and complained that the company held meetings prior to vote and tried to point out that it was intimidation and that the meetings held influenced the vote and the Labour Poard certified them as a bargaining agent.

MR. POLLOCK: In other words, the Canadian Laobur Relations Board was satisfied there had been some interference at least to the extent that the employees interest would not be reflected in a vote?

MR. PERKINS: To some degree it is true, that was their findings. We, as amateurs in this labour field, we didn't call any witnesses on our side to prove our case. They did get a few people in to cloud the issue enough to give some doubt that there might be some intimidation, and we, as I say, were amateurs and didn't do what we should have done - to produce evidence that there was no intimidation.

MR. POLLOCK: What was the nature of their evidence?

MR. PERKINS: That there were meetings

1	held, a talk of shortening of hours which would
2	have been under their contract with our members
3	working 40 hours. There could be some piggyback
4	operations which we were never involved in up
5	to that time and we pointed out the difference
6	between the two contracts. I held two or three
7	meetings myself and there was no reflection of
8	anything at any meetings I held. There was one
9	meeting in Montreal and one witness got up and
10	said there was some degree of intimidation but
11	had we had other witnesses there - and we could
12	have had many witnesses at that same meeting which
13	would have painted a much better picture. We
14	tried hard, through our legal people to have a
15	subsequent hearing at which time we could produce
16	evidence but we were denied that right by the
17	Labour Board and the order stood for certification
18	THE COMMISSIONER: Why weren't you
19	prepared?
20	MR. PERKINS: Your Honour, I guess
21	it is because of not being familiar with all the
	ramifications of labour and management.
22	THE COMMISSIONER: But you were
23	represented by counsel, weren't you?
24	MR. PERKINS: Yes we were but our
25	legal people didn't advise us
26	THE COMMISSIONER: How long had you
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28	been in business up to that time?  MR. PERKINS: In the transport
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30	business, you mean? Close to 20 years.



1 | THE COMMISSIONER: Well, you 2 certainly would have become familiar with labour 3 relations in that time. 4 MR. PERKINS: Actually, I must, 5 with embarrassment, say that I was not too familiar 6 with it at that time but, certainly, in the last 7 few months I have become much more familiar. 8 THE COMMISSIONER: Well, you have 9 been with the company since its formation, or since 10 its entering this business. 11 MR. PERKINS: No. I purchased 12 the company about 23 years ago. 13 THE COMMISSIONER: At that time 14 there was an agreement with some labour organization? 15 MR. PERKINS: Our employees had an 16 association formed among themselves to represent 17 them and we had a contract with them for 10 or 12 years, dealing directly with the men. 18 MR. POLLOCK: I think you said that 19 on several occasions before, the Teamsters had 20 attempted to displace this unit and were unsuccessful. 21 What was the date when they first lost their 22 organizational attempt? 23 MR. PERKINS: The dates exactly I 24 cannot give you. 25 MR. POLLOCK: Well, even approximately 26 the years? 27 MR. PERKINS: Maybe 56 or 59, 1962 28 and the fourth time in 1964 and there might be one 29 more time in between that.



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MR. POLLOCK: So far as the chronology of these matters, there was about 10 year's experience with the Teamsters?

MR. PERKINS: That is right, this is the first time. Any other time, the pattern was that the Teamsters would have made application for certification and there was a hearing at each incident, there was a vote and the employees voted against the union.

MR. POLLOCK: Did you have these meetings before those votes as well?

MR. PERKINS: Yes. In fact, the reason these meetings were held was that the employees asked us to hold meetings to get the answers to the questions, and we fulfilled that request and we appeared before our own employees to give them information as to what the Teamster there contract at that time/was no secret as to what our men were already enjoying. And we appeared for that reason because we were requested to. But this is the first time, I believe, that the union ever went back after losing a vote on this new approach to upsetting a decision and complained. And I believe our lawyer was not familiar with what he should do because we certainly should have brought witnesses to prove our point, but we did not and we were not allowed the right to appear later to give that evidence.

THE COMMISSIONER: Well, I suppose you didn't ask for an adjournment?

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"MR. PERMIT: That is right, this is the flast time. Any other time, the pattern was that the Tearsters while have rade not (1000) for centification and there was a hearth according there was a vote and the emmloyees voted against the union.

MR. POLLC ': "'id you have these meetings before these votes as well?

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record for himself of the factor

1 | MR. PERKINS: I believe our lawyer 2 did ask for an adjournment but I am not too sure 3 of it. 4 MR. POLLOCK: Go ahead Mr. Perkins, 5 please. 6 MR. PERKINS: Getting back to the 7 strike itself, and this is the background I am 8 trying to give you: When I arrived at the Montreal terminal at 6:00 o'clock, as I said, there was 9 10 a large group of men there, none of which were 11 our employees. Our employees, of course, were 12 told to get out of the trucks and go home or get 13 on the picket line. MR. POLLOCK: This was at 6:00 p.m.? 14 MR. PERKINS: Yes, 6:00 p.m. in 15 the evening. 16 MR. POLLOCK: Your office runs into 17 the night, does it? 18 MR. PERKINS: Well, our city trucks 19 pick up downtown in Montreal until 5:00 o'clock 20 and then come back into the terminal with the freight 21 they pick up during the day and load it on 22 trailers and it is sent out during the night to 23 western points - the Ottawa Valley and Kingston 24 and so on. 25 MR. POLLOCK: You have local 26 haulage as well as over-the-road? 27 MR. PERKINS: Yes, we have a very 28 large terminal in Montreal, a 35-door terminal from 29 which we assemble freight and distribute freight.

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MR. SOMMERVILLE: This is not a local business but it is the pickup and discharge of goods in inter-city transportation.

MR. POLLOCK: I wasn't challenging the constitution there.

MR. PERKINS: That evening, those who elected to work started out to do their duties, that is to take some units over to the piggyback yard. Most of our units are moved over the highway but some of them are moved by rail, by piggyback. Three of our units started from our terminal, which is situated in the Point Claire industrial park - a very nice, west end industrial They started up the service road paralleling the Trans-Canada Highway and we had some trouble getting them off the lot, with the picketers, but our greatest trouble was just up the street which we didn't anticipate. There were about 50 more men up at the next intersection of a side street running off the service road. They came out in cars and surrounded these units and blocked the passage of one, they dropped the trailer on the street and they cut the air lines and the lights and pulled the driver out of the cab and gave him a bad maulling. The other two units escaped that but they were caught as they went into the piggyback yard through a dark detour, which we were using at that time without any lights. They were overpowered there, badly beaten and one man we looked for two hours before we could find him.



1	He escaped in long grass and got away. The other
2	men made it, after a severe beating, to the piggyback
3	office. The trucks, in each case, every window
4	was broken out and the headlights and mirrors,
5	the instrument panels, everything was smashed to
6	pieces and both trailers were dumped on their nose
7	in the dark. The air lines were cut, the brake
8	hoses were cut, everything was cut. That was the
9	first night of the strike down there.
10	We gathered up our pieces and got
11	tow trucks and towed them away and brought them
12	back to our yard. No, we brought the trucks down-
13	town to General Motors' yard so they wouldn't be
14	molested any further. Then the trouble started.
15	These picketers were milling around
16	the front of our terminal.
17	THE COMMISSIONER: These were all
18	outside men?
19	MR. PERKINS: At that time, a few
20	of our men had joined the ranks, some of our men
21	had joined the ranks, but the great preponderance
22	of them were outside people, not our men at all.
23	THE COMMISSIONER: Did any of your
24	men participate in the assault on the trucks?
25	MR. PERKINS: No, not at that time.
26	These were all strangers and outside people.
27	MR. POLLOCK: Well, not to your
28	knowledge, anyway.
29	MR. PERKINS: Well, our drivers
30	who were assaulted, certainly couldn't identify them



1	as our men so that we know they were strangers.
2	Then they started storming our
3	place through a vacant lot, which I have a map of
4	here if it is of any help to show you what did happen.
5	MR. SOMMERVILLE: If I may approach
6	the table? This will be Exhibit No. 1, Mr.
7	Commissioner, being a plan of survey of the premises
8	of Taggart Services in Montreal.
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10	EXHIBIT NO. 1: Plan of survey of the
11	premises of Taggart
2	Services, Montreal
13	MR. PERKINS: Our terminal is
14	plotted on that plan up there and the street
15	running west of that is Tecumseh. I drew a
.6	square on the corner of Tecumseh there, illustrating
7	a telephone booth which is at that location and
.8	the other little square is where the Teamsters
.9	had a trailer unit parked as their headquarters
20	during the strike.
21	MR. POLLOCK: Is that a house trailer
22	type of thing?
23	MR. PERKINS: Yes. That street,
24	Tecumseh, was completely lined with cars on both
2.5	sides and they kept coming down through that
6	vacant lot with Molotov cocktails, big quart
7	gingerale bottles half filled with gasoline.
8	MR. POLLOCK: This lot is east of
.9	you and Tecumseh?
30	MR. PERKINS: That is right. It



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is west of our street and running up to that street. It is the only property that is vacant now in that area. There is long grass there and they kept coming down through there all night and they, on the night of the 18th, burned a unit right on our lot, a trailer with a valuable load of aluminium for export on it. They tried to prevent the fire reels from getting in to put the fire out. The police in Pointe Claire were unable to cope with the mob violence at all and advised everybody to stay under cover. They did bring in portable search lights and set them up on top of our equipment and tried to floodlight the field so that we could see them coming at us. We regrouped our equipment on the lot and put some in next to the terminal and then moved others back from the perimeter of the lot so that there would be a no-man's land so that we could see them come out of the grass onto our paved area, or our surfaced area. That lasted right through Wednesday night, Thursday night, Friday night was terrific because I think there was some drinking on Friday night that made it worse.

We had, at that time, not been able to get a unit off our lot at all, other than the three we had tried to get off the first night that were really clobbered. We had men inside the terminal and moving between the terminal by police escort to hotel accommodation, waiting to go to work during that time. Men who had come in



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from Kingston and Pembroke and Perth and Ottawa and many branches to bring freight out of Montreal that night, we kept them there until Friday.

We finally got an injunction on Friday, but too late to move anything. Saturday, we found that we had, of course, been trapped with an awful lot of merchandise in our terminal at that time, some of which was of a very perishable nature, A & P fruits and vegetables and baked goods and meats and while we had them in refrigeration, we kept them running constantly for a number of hours up until Saturday. finally decided that we must get rid of it because it was going to spoil. We phoned all the charitable organizations we could think of in Montreal, including the Salvation Army and they did come in on Saturday afternoon, after we did a lot of negotiating with the Teamsters to get permission to bring them on the lot to give the merchandise away. We gave away something like six to seven thousand dollars worth of choice merchandise. We gave it away rather than see it spoil.

On Monday we started to move a few units out of the lot and a few of our men got out in the street but they were under terrific harassment. Going up the highway they dropped gasoline bombs from the overpasses, they stoned our trucks ---

THE COMMISSIONER: What was the extent of the injunction?



1 | MR. PEPKINS: The injunction was 2 to restrain the Teamsters from intimidation and 3 unlawful acts. They didn't restrict the number. 4 MR. SOMMERVILLE: I will file a 5 very bad copy, if I may, Your Worship. 6 MR. POLLOCK: Is that from the 7 Quebec Superior Court? 8 MR. SOMMERVILLE: Yes, it is, sir. 9 I apologize for the quality of the copy but it 10 is legible. 11 MR. POLLOCK: This will be Exhibit 12 No. 2. 13 EXHIBIT NO. 2: Quebec Superior Court 14 Injunction 15 16 MR. POLLOCK: Mr. Perkins, this 17 was occurring on Saturday? 18 MR. PERKINS: Yes, then we get around to Monday when we started to operate in 19 a restricted manner, testing how violent things 20 would be in trying to keep our men from being 21 killed. As I said, units leaving on the highway 22 were bombed with gasoline bombs, dropped off 23 overhead bridges and stones were thrown and men 24 were hit with stones. Downtown they had what 25 they call a paint bomb, which is an egg shell 26 drained of its contents and filled with aluminium 27 paint. Our drivers would be going about their 28 duties to make pickups in the city on the Trans-29 Canada Highway, with three-lane traffic in each

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11 direction, travelling 40 and 50 miles an hour. A 2 car would come up alongside of them and throw these 3 eggs at the windshield of the trucks, completely 4 erasing the vision of the driver and he could not 5 see anything. It could have caused some terrific 6 accidents but, for some good reason, there weren't 7 The boys wereable to keep the trucks under 8 control and we would bring them back in at night and put a gang on trying to clean the windshields and to take the paint off the vehicle. There were roving bands and cars following our trucks all the time. We had to put two men in each vehicle and then try to group the vehicles together so that there would be some help. Then we sent our salesmen out in special cars following them. We had to have police escort, the Quebec Provincial Police escort on highway to the Ontario border and then the Ontario Police from the Quebec border to the Ontario points. The City Police at Pointe Claire took care of our patrolling as best they could, and downtown in Montreal we had to have a special squad look after us there.

MR. POLLOCK: Did this injunction have any effect on the numbers that were attending on the plant?

MR. PERKINS: It appeared to lessen the number in front of our plant but it did not appear to lessen the violence downtown and the things that happened on the roads and highways.

MR. POLLOCK: But you could get the



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trucks in and out of your premises?

MR. PERKINS: Yes, but not without problems, but we were getting them in and out, yes. We had trucks attacked with hatchets and all the windows broken and taken out. We had one of our drivers, who lives in the north end of Montreal, come out to go to work one morning and he parked his car in a church yard so it wouldn't be in front of his door because they were throwing acid on the cars and breaking windows of the employees' cars who continued to work. He came out of his home and went to the church yard to pick up his car in the morning to come to work; two men, strangers, jumped him and beat him and injured his kidneys with the impact of the knees hitting him, and he was off duty for a week. We had two men in downtown Montreal who were attacked by five people and these men were very seriously hurt. One man was unconscious for twenty some hours and /other man for twelve hours.

MR. POLLOCK: How many men of yours were working at this time? You said 60 per cent before. What is that in bodies? MR. PERKINS: We had 193 men out of 309.

MR. POLLOCK: And so far all of the action against you was confined to Montreal? MR. PERKINS: No, I am just giving the Montreal end of it.

MR. SOMMERVILLE: Montreal is not



1 | covered inthe brief that has been filed. We covered 2 incidences in other places. 3 THE COMMISSIONER: Were you able 4 to say whether these men came from Montreal or 5 came into Montreal? 6 MR. PERKINS: You mean the men who 7 picketed? 8 THE COMMISSIONER: The men who did 9 the assaulting. 10 MR. PERKINS: I don't know where 11 they came from. We do know that these men, in 12 this instance, almost killed two men. They 13 attacked them with lead pipes. They just came 14 out after making a delivery, they came out and 15 five men jumped them with lead pipes. Luckily, 16 there was a spectator got a licence number and 17 we caught one man and he was convicted and is serving 18 a term in jail, six months. Six months is all 19 he got. Now this man is not a truck driver, he wasn't one of our drivers and he is not a truck 20 driver. He is a waiter in a night club in east 21 end Montreal and has a pretty vile reputation. 22 MR. POLLOCK: Is he a member of 23 the Teamsters' Union? 24 MR. PERKINS: No. 25 MR. POLLOCK: Was there any 26 relationship established between this man and 27 the Teamsters' Union? 28 MR. PERKINS: He would not talk, 29 he would not say why he did it. 30



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THE COMMISSIONER: Or who the others

were?

MR. PERKINS: The others we didn't get their names, they got away. One was arrested and tried and convicted and given six months, and one of them five. There were many instances like that, trucks moving on the highways with bombs thrown at the back of them and set fire to them. This lasted on for some time and, of course, by that time, the picketers were getting thinner because we were operating and the majority of the men wanted towork. Then further violence took place from seemingly an outside source and that was the bombing of our plant in Montreal. have a beautiful new terminal in Pointe Claire Industrial Park with 35 doors - we don't have a picture of it here - but some five weeks after the 17th of August, the commencement of the strike, to really try and demoralize us, at that time we had Brinks guards on duty 24 hours a day, that is four men, 24 hours a day and costing us \$4000 a week.

In spite of that, these people entered our property at about 11:00 o'clock at night, threw a Molotov cocktail in the entrance or foyer of our new office and threw a bomb at the same time.

Luckily the front door was locked or the bomb may have gone right inside. It was placed on the front step. The boys on duty at that time were alarmed by the fire and they had some good equipment

and the company of the state of

and they got the fire out. But someone noticed this article on the front steps and kicked it onto the sidewalk and it went off with a bang. Three or four of the men were thrown quite some distance against the building and it left a large gap in the cement sidewalk where it went off and took every window out of our new terminal. It took the tiles out of the ceiling, loosened the plywood off the walls, cracked the plaster in the basement and really made a shambles. Luckily, it didn't get inside because there were people working in there.

MR. POLLOCK: How close were these people that kicked it, that they weren't killed?

MR. PERKINS: At the time it
exploded they were about 30 feet away and it threw
them against the building. Now, I know that at
the beginning of a strike there is always anger
and heat and so on, but this was after things had
cooled off quite well and they had resolved the
fact that we were going to continue to run because
the majority of our men wanted to work and the
minority that did go out, the few that did go out
what is
think, "Well, what's this all about,/the Teamsters'

about, and what is happening now?".

So the efforts of the strikers were diminishing at that time and this was a thing to demoralize us.

Just prior to that, of course, in Ontario, which we may deal with later, one of our



11 drivers, almost four weeks after the strike had 2 got underway, was almost murdered on the MacDonald 3 Cartier Freeway with a rifle bullet. MR. POLLOCK: Were you able to 4 identify any of these people that placed the bombs? 5 MR. PERKINS: No. It was after 6 dark and the guards couldn't identify even the 7 size of them. It all happened so fast. 8 THE COMMISSIONER: Well, wouldn't 9 you at that time have had one guard at least at 10 the front part of the premises? 11 MR. PERKINS: Yes, we had, they 12 came in and crossed the side of our lot and 13 around the corner of the building and did it just 14 like that. And with all those guards there, they 15 couldn't even give us a fair description of what 16 they were like. Some said they were tall and 17 some said they were short and there were three 18 men involved. 19 MR. SOMMERVILLE: Mr. Perkins, have 20 you brought with you some photographs showing some 21 equipment and individuals who were injured and 22 damaged concerning the strike? 23 MR. PERKINS: Yes, I have. 24 MR. SOMMERVILLE: I think these 25 photographs are self-explanatory. They are 26 photographs of equipment and an individual. I 27 will file these as group Exhibit 3, if I may. 28 29 Group of photographs of EXHIBIT NO. 3: equipment and an individual. 30



1 | MR. SOMMERVILLE: Mr. Perkins, there 2 are objects on the table before me, what do they 3 represent? 4 MR. PERKINS: These are stones 5 that put the holes in the windshield of trucks 6 shown in the Exhibits you have in front of you. 7 If you look at one picture closely enough you 8 can see the stone in the photograph. This was 9 the abuse and intimidation that our men were 10 subjected to the first night of the strike when 11 they started out to do their jobs. This was the 12 treatment for men trying to do an honest job. This 13 is what they were subjected to. 14 MR. POLLOCK: For the record, I 15 don't want to introduce those stones as Exhibits 16 but there are half a dozen stones varying in size 17 from a large egg to about 8 or 9 inches by about 18 4 inches, and weighing a couple or three pounds. MR. PERKINS: The picture of the 19 wound employee with the scalp/ on the side of his head, 20 there, that is one of the men who was molested 21 or beset upon downtown by the five thugs. 22 MR. POLLOCK: And this is the lead 23 pipe here. 24 MR. PERKINS: Yes. 25 THE COMMISSIONER: And he was 26 struck on the side of the head with that? 27 MR. PERKINS: Yes, and it required 28 15 stitches. His mate, a little French boy, and 29

I can't think of his name, was unconscious for 20

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some hours. He now has disappeared into the bush some miles beyond Lake St.John, scared because he gave evidence at the trial where this man was convicted. He moved his family from Montreal up there and is living like a hermit in a shanty camp in a bush area so that they can't find him.

THE COMMISSIONER: Is he not coming out to work?

MR. PERKINS: No, he is trying to get a little work in the bush but he is afraid to come back because he appeared at the trial and gave evidence against the conviction of this man who beat him up and he was told, I guess in no uncertain terms, that if he gave evidence that they would get him, so he has gone to the bush and is hibernating.

MR. SOMMERVILLE: What does this photograph represent, Mr. Perkins?

MR. PERKINS: This represents one

of our drivers a Mr. Harris from Kingston who was one of the men trapped in the Montreal branch at the time of the close-down, and on his first trip back to Kingston, he was molested about 40 miles west of Montreal in an area called Hudson Hills, which is a very hilly area and wooded and the trees are quite close to the highway. At the summit of that hill the trucks are naturally going at a rather slow page and just as he broke over the top of the hill, they let him have it. They showered the tractor and they put one through the

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4122 Terente, Ontario 1 | window and they hit this man and there is one picture 2 there which shows quite a scalp wound at the side 3 of his head. That was done with a rock. He had 4 just broken over the top of the hill and his truck 5 was gaining momentum on a very steep hill and had 6 it been a half inch further, he would have been 7 knocked out, that truck would have gone out of 8 control and maybe killed some people coming up the 9 other way to meet him. 10 THE COMMISSIONER: At what stage 11 of the strike was that? 12 MR. PERKINS: That was on the 13 Tuesday after the commencement, which was on the 14 Wednesday prior. It was almost a week. 15 MR. POLLOCK: And how many days 16 after the start of the strike was the bombing? 17 MR. PERKINS: I don't have the exact date of the bombing but it was about five 18 19 weeks after the start of the strike. MR. SOMMERVILLE: Now this is a 20 man's shirt. How was this connected with what you have been saying, Mr. Perkins? 22 to a Mr. George Watt, a driver of ours who had

MR. PERKINS: This shirt - it belonged been employed with our company for something like 18 years - a man of very fine character and a very efficient workman. He was driving a convoy into Toronto on the 14th of September, which again is almost a month after the commencement of the strike, the strike being August 17th and this was September



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14th. We were running a convoy that night out of Toronto, seven vehicles going eastbound to Kingston and Ottawa, and to Perth. This man was going to Perth. As they approached the area, about Whitby, at about 4:00 o'clock in the morning, a rifle shot went through the left rear of the cab and through this man's shirt and through the back of his neck, out through the passenger windshield of the truck. This was a heavy rifle, a 303 or a 30-30, heavy gauge hunting rifle.

MR. POLLOCK: You never recovered the slug and you assume that from the impact it had after going through the glass.

MR. SOMMERVILLE: If I may assist, would you accept this as an Exhibit?

MR. POLLOCK: No, I don't think so, it can be identified as a shirt with stains on the top of it.

MR. PERKINS: Well, the bullet went through this side of his shirt and took the scalp off the back of the man's neck.

MR. POLLOCK: Those stains on the collar of his shirt are what?

MR. PERKINS: Blood.

MR. SOMMERVILLE. If you look at those photographs, it may cast some light on this.

THE COMMISSIONER: I suppose it

grazed his neck?

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only because that at the time of the shot, the



driver was smoking and he reached forward to flick his cigarette. Had the driver been sitting in his normal driving position, by taking a rope from where the bullet entered the left part of the cab and where it went out through the windshield, it was directly in line with the jugular of his neck and he wouldn't be alive today and, again, a serious accident could have happened.

MR. SOMMERVILLE: Mr. Perkins, these are three photographs of the vehicle after the bullet passed through the cab.

MR. PERKINS: That is right.

MR. SOMMERVILLE: If I may approach the bench, Mr. Commissioner, these are photographs showing the entry point at the rear of the cab and the exit point through the windshield and an inside view of the entry point.

THE COMMISSIONER: Where did that take place? What was the condition of the highway? Was it on a hill?

MR. PERKINS: It was on a fairly level area, close to the weigh scales at or near Whitby or near Bowmanville, it was close to the scales at Bowmanville and he was proceeding eastbound on the MacDonald Cartier, 401 Freeway and the tail end driver of the convoy of seven units moving along at 50 or 60 miles an hour. They held him until the early hours of the morning for safety reasons so he wouldn't be molested, and this is what happened.



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MR. SOMMERVILLE: Mr. Perkins, did you make an assessment of the cost of the strike to your company?

MR. PERKINS: Yes, in part only because there are so many intangibles. Our own people were working around the clock and being paid and this is not charged against this particular instance. We only have the items that are very obvious that were brought about by reason of the In other words, security duty - the security guards, which we had to hire - to do three things: One was to protect the goods that were entrusted to us to carry from point to point. No. two was to see that our employees were not killed, if we could prevent it, in carrying out the duties which they wanted to do. Thirdly, to stay in business as it was our right to do. The cost of that alone was over \$90 thousand for security guards; \$90,891. to be exact.

MR. SOMMERVILLE: Is this a list,
Mr. Perkins, showing cost of fire damage to trailer
travelling, lodging,
damage to trucks and tractors, fire and bomb damage
to the Montreal terminal, cargo damage and legal
fees being the direct cost of the strike to the
company?

MR. PERKINS: That is right. I might mention too, that under this travel and lodging of \$14 thousand, we had to move personnel from Montreal to Ottawa and Ottawa to Toronto and

1	Toronto to Kingston and we moved them around to
2	various terminals so that they wouldn't be identified
3	by the people who knew them. They wanted to work
4	but they were afraid to work in their own terminal
5	because of phone calls and intimidations and threats,
6	so we moved people from Ottawa to Toronto and Perth
7	to Toronto and Ottawa to Montreal and we moved them
8	here and there. We had to put them up in hotels.
9	In other words, our account at the Knob Hill Hotel
10	alone was over \$5000.
11	THE COMMISSIONER: What would your
12	gross revenue be for a year?
13	MR. PERKINS: In that division, about
14	\$5 million.
15	THE COMMISSIONER: Because \$90
16	thousand is quite a sum of money.
17	MR. PERKINS: Well, if we had
18	been a firm without substance, we would have been
19	out of business. We couldn't have withstood that
20	financial drain. In fact, even as it is, it is
21	going to take years to get it back.
22	THE COMMISSIONER: Well, when did
23	this shooting take place? At what time?
24	MR. PERKINS: On September 14th.
25	THE COMMISSIONER: Well, what was
26	the situation then?
27	MP. PERKINS: We were operating
28	and we weren't at normal operation but certainly we

were gaining and getting acclimatized to the

threats and we were running more normally and more

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customers were shipping by us.

THE COMMISSIONER: What ultimately took place? Did you come to any agreement?

MR. PERKINS: No. Actually, on September 14th, our employees decided that they didn't want any more of the Teamsters. Two of our employees, on behalf of the rest of the employees, made application to the Canada Labour Relations Board to have the Teamsters decertified. A hearing was held in December of 1966, a vote was held in January of 1967 and the vote to decertify the Teamsters was two to one to remove them as the bargaining agent. That two to one, of course, the new people we hired after December 17th, didn't get an opportunity to vote but all those on strike did and even at that, two to one voted not to have the Teamsters' Union represent them any longer. And the board so ordered on February 21st, 1967 that the

MR. POLLOCK: These expenses incurred will be Exhibit No. 4.

Teamsters were no longer the bargaining agent for

our employees so now we are carrying on working as

we used to work, close together.

EXHIBIT NO. 4:

List of expenses incurred by Taggart Services during strike.

MR. POLLOCK: At the same time this violence was going on in Montreal, the activity that is set out in pages 5 to 15 inclusive, of the



submission were what was happening in Ontario? MR. PERKINS: Well, as the brief indicates, it started with picket lines being formed at Ottawa and Toronto and Kingston and Brockville, actually, but to a lesser degree at Brockville. There was intimidation and our men were harassed, as the brief shows. We should go over these but I believe Mr. Place is going to handle more of the Toronto incidents. On the highway, we had plenty of trouble.

THE COMMISSIONER: At that time did you have agreements covering these points in Ontario? Did you have agreements with the Teamsters' Union?

MR. PERKINS: No.

THE COMMISSIONER: You hadn't any

MR. PERKINS: No.

THE COMMISSIONER: But you do now?

MR. PERKINS: No.

THE COMMISSIONER: But I thought

you started out by saying you had agreement?

MR. POLLOCK: You were in the same position in Montreal as you were in Ontario? were certified by the Canada Labour Relations Board and are now negotiating for a new agreement and you have gone through the conciliation?

THE COMMISSIONER: With whom are you

doing that?

MR. PERKINS: It was the Teamsters.

THE COMMISSIONER: But that is what

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I	asked	you,	but	you	haven't	consummated	an	agreement
tl	nen?							

MR. PERKINS: Actually, what happened, Your Honour, our employees made an application to the Canada Labour Board to have the Teamsters decertified.

THE COMMISSIONER: That was in

Montreal?

MR. PERKINS: In Ontario.

THE COMMISSIONER: But we are talking about Montreal before and I understood all these things took place in and around Montreal.

 $$\operatorname{MR}.$$  PERKINS: I was just giving the incidents mainly in Montreal.

THE COMMISSIONER: I just want to get it clear in my mind, that's all, because when you began, you said this was in Montreal, and now you say that the application in some way extended into all of your operations.

MR. PERKINS: That is true. The application or the contract, covered all of our operations under different locals of the Teamsters and the application for decertification represented all our employees in all our locations.

THE COMMISSIONER: And it was all done before the Dominion Board?

MR. PERKINS: That is right.

MR. SOMMERVILLE: Mr. Perkins, what proportion of the business would you contribute to your Montreal business as opposed to the Ontario business? Just in round figures.



	Oronio, Ontario
1	MR. PERKINS: About a third.
2	MR. SOMMERVILLE: Montreal is about
3	a third of the total operation?
4	MR. PERKINS: Yes.
5	MR. SOMMERVILLE: And was the
6	pattern, to your knowledge, in Ontario and other
7	parts of the operation - was it a pattern similar
8	to what took place in Montreal?
9	MR. PERKINS: Yes, it was very
10	similar in Ontario, you could go right across from
11	Montreal west and the same pattern existed -
12	intimidation, and we lost six trailers in total
13	with valuable cargo on them, there were
14	three in Toronto and three in Montreal,
15	so it was just about even.
16	THE COMMISSIONER: Well, if
17	decertification took place in January
18	MR. PERKINS: The vote was in
19	January and the order was issued on February 21st.
20	THE COMMISSIONER: Well, now what
21	is your position?
22	MR. PERKINS: Our position is now
23	that the Teamsters no longer represent our employees
24	at all.
25	THE COMMISSIONER: Have you any
26	union representing them?
27	MR. PERKINS: Not as yet. Our
28	employees now, as I understand it, are forming a

new association to bargain with management to enter

into a new contract.

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MR. POLLOCK: You haven't heard anything from the C.B.R.T. & G.W.?

MR. PERKINS: No. Generally speaking, that pretty well takes care of the incidents right across the board. It is a sad thing, in my opinion, when this strike took place without the popular wishes of our employees, which we know they didn't have, and the proof of that is when the bell did ring and the strike was called and 60 per cent of our men, even in the face of all this intimidation, decided to stay on the job. They were happy with what we were paying them and they had no reason to go on strike.

MR. POLLOCK: We will, I presume, hear about what happened in Ontario as well? All my questions are with relation to what happened in Ontario.

MR. SOMMERVILLE: Mr. Perkins, you mentioned the question that offers were made to you in relation to a contract to be signed with the Teamsters, is that right?

MR. PERKINS: That is right.

MR. SOMMERVILLE: What were the financial implications of that contract compared with the existing arrangements you had with your men and the present arrangement that you had?

MR. PERKINS: Had we signed the contract, which finally the Teamsters threw on the desk and said, "Sign that, that is it, or else".



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THE COMMISSIONER: When was that?

MR. PERKINS: That was on June 14th, prior to the strike, which was a standard Teamsters! contract which was in effect with many companies in Ontario. That contract did not provide the wage level that we were already paying our men. In some areas it was five and ten cents an hour less than what we were paying them. The life insurance was half of what we were already providing for our men, the pension was about one-tenth of what we were providing for our men. So our men were happy and they didn't want us to sign the contract on that We did, however, prepare a proposal, a 37-page proposal, encompassing all of the things that we were doing then and some extras that we were going to do but the Teamsters wouldn't look at our proposal. They said, "That contract or we will strike you and put you out of business".

MR. POLLOCK: I have here a contract entitled "General Agreement, Over-the-road City Cartage and Dock" between the Teamsters' Union and the Motor Transport Industrial Relations Bureau, running from October 1st, 1965 to September 30th, 1968. Is this the standard contract that you were talking about?

MR. PERKINS: That is right.

MR. SOMMERVILLE: Can you give the Commission a figure, an annual figure, of the difference between that contract, to which Mr. Pollock has referred, and the existing arrangement



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that you had with your men at the time you were offered that contract?

MR. PERKINS: Yes, the saving to the company, had we entered into that contract, rather than what we were already doing for our men at that time, over the term of the contract of three years, would have saved the company \$117 thousand dollars. That was at the expense of our employees, of course.

MR. POLLOCK: But there must have been something in this contract that wasn't and the relationship that you had at the time of your employees, what was it?

MR. PERKINS: The main issue in and this contract was the closed shop/check-off. That is what they wanted above anything else. It must have been, because they weren't interested in looking at our proposal unless we were prepared to give them a closed shop on our men. The amount of letters received, we knew full well that the majority of our men didn't want to be forced in. We offered that we would enter into a contract whereby they could solicit membership from our employees and when they joined, they couldn't jump in or jump out, they had to stay in. We went that far, but we wouldn't sign the closed shop until our men were in the frame of mind that they wanted to.

> What about the check-off? MR. POLLOCK:

MR. PERKINS: The check-off was

MR. POLLOCK: Even a voluntary check-oft?

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MR. PERKINS: We were already doing that. Anybody who had a card signed, we were deducting since 1964 and remitting that to the Teamsters.

MR. POLLOCK: The hours were the same, or were yours better?

MR. PERKINS: Our hours were longer.

We had an overtime factor but it was on a longer

work week than 44 or 42 and 40, which the Teamsters have
in their contract. And our men want more hours than

44 or 42 and 40 because, with the high cost of

living today, they seem to want money to spend and
they don't mind working 45 or 46 hours to get it.

MR. POLLOCK: I suppose they

MR. POLLOCK: I suppose they wouldn't mind working those extra hours overtime, either?

MR. PERKINS: Yes, but there is nobody to pay overtime today in the transport business. An example of that is in the union shops. They are all complaining today because of the short hours. They thought they would get overtime but they are not getting any overtime.

MR. SOMMERVILLE: You are saying that the men in union shops are complaining about this contract in that regard?

MR. PERKINS: That is right.

MR. SOMMERVILLE: If I might then turn to Mr. Place who is a Toronto man for the Service and perhaps he would go through the events in the brief that took place other than in the



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Province of Quebec, that is the Ontario points.

On many of these points you have before you in the brief, I don't know whether you want Mr. Place to go through them in detail or perhaps he can just summarize.

Mr. Place, what could you tell the Commission about the atmosphere and the feeling in the Toronto office and throughout Ontario as a result of this strike?

MR. PLACE: The more threats and intimidations some of our men received, the harder they worked and the more determined they were, they were not going to be stopped. I think it had an affect on our employees; a good affect, as far as I am concerned, which helped us to keep our units moving, although it was very, very demoralizing to have on the day the strike started - a few men came in and parked their vehicles and a few of them went on the picket lines and some of them went home and some I have never seen since. I have heard that there were men working for other companies. I do know for a fact that some of the men that were active on this picket line, who were ex-employees of our company, they were the ones that were trying to get a contract and are not even working yet and the strike has been over now for practically three months.

The thing that was of great concern to me, of course, was the welfare of our employees and their families. I had several wives phone me and

ask why their husbands were on strike and why we wouldn't sign a contract with the Teamsters; they wanted to go back to work but they were afraid to go to work. They had received definite threats from members of the union that if they worked, they would fix them one way or another, or their families. And to bear that out, we had a case when the strike started we had two Toronto employees who wanted to stay on and they would like to run highway, which we don't have out of Toronto as a highway operation. Our loads in Toronto are cleared by eastern and western Ontario drivers. This gave them an opportunity to get them into something they wanted to do and would like to try.

They ran one trip to Ottawa and back and one man went home to find that they tried to burn his car. They poured some fluid over it, lit it, but luckly enough, it didn't ignite.

MR. POLLOCK: What kind of fluid was it?

MR. PLACE: I don't know and the police weren't too sure either. It was little gummy fluid. It wasn't gasoline or naptha gas or anything like that. It was more like a detergent type that would burn but they weren't successful in getting it started.

MR. POLLOCK: There was some evidence that they had tried to light it?

MR. PLACE: Oh, yes. The other employee received threats because he lived away out

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of town and they weren't too sure where he was.

They cornered him and told him, "Either stop driving or we will go out and fix the family". He joined the picket line and stayed on the picket line for the duration of the strike.

MR. POLLOCK: Mr. Perkins told us that the strike in Montreal started at 6:00 p.m. on August 17th, at least that is when the first pickets arrived. What happened in Toronto?

MR. PLACE: The strike started in Toronto at approximately 5:00 p.m. on August 17th.

As a company we had no prior warning with the exception that one of the terminal managers in the Scarborough area, called me to tell me not to be surprised to see a picket line out there that night.

MR. SOMMERVILLE: Whose terminal man was that?

MR. PLACE: That was Asbestos

Eastern, another transportation company. I said,

"How do you know of this?", and he said, "Well, it
is common knowlege. My men are putting the picket

line up". I said, "What concern is it of theirs?"

and he said, "I don't know but they are Teamster

members". So at 5:00 p.m., on the 17th, two or

three business agents showed up with employees

from Asbestos Eastern and I know they were from

Asbestos Eastern because the manager came over to

see me that evening to see how things were going

and he identified two or three of them. I was

also told by our own employees that the rest of the

and the telephone particle in the second of the second and the second of the second of

men were from Direct Winters Transport.

MR. POLLOCK: None of your own

employees were involved?

MR. PLACE: There were none of our own employees on the line except three ex-employees who had, at one time, been union stewards in cur.

MR. POLLOCK: Were they discharged?

MR. PLACE: Two of them had been discharged during a wildcat strike and they refused to go back on the job, and they were replaced.

MR. POLLOCK: How long before that?

MR. PLACE: Approximately two weeks.

THE COMMISSIONER: Can you say how

many truckers in the Province of Ontario, what proportion of all of those truckers are associated with the Teamsters' Union?

MR. PLACE: Percentage-wise, I wouldn't know. I would guess that it would be somewhere around 70 per cent, but it would be only a guess and I am not sure. I am just judging that by the number of companies who are members of the Bureau, who negotiate the contract. I think it would be near that number.

THE COMMISSIONER: Are there any other unions to which the remainder belong?

MR. PLACE: Yes, there are other unions. I don't know the name of the union in Ottawa, but there are two companies in Toronto that belong to it and the employees seem to like it, but I am advised by management that the Teamsters are trying to raid it all



the time to get membership.

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place?

THE COMMISSIONER: Is this a standard contract that is accepted by a closed shop, is that part of the 70 per cent?

MR. PLACE: Yes. We had very much the same trouble in Toronto as they had in Montreal, but not to the extent or the trouble that Montreal We never stopped working in Toronto. We were certainly hampered. We had all kinds of violence and threats on the picket line and we had attempts made to pull drivers out of their units as they were pulling out of the yard. We had windshields broken and every morning I came into the terminal we would have another window out with stones laying inside. We even had one of our salesmen over there during the night with guards trying to keep his eye on things and he was a little worried too, because he had a son who is a student trying to make enough money to go to the University of Toronto, working there at nights, loading and unloading freight.

Norman Bell was told by one of the picketers - he was one of our picketers and his son's name was Don - he was told by one of the strikers that if he didn't get his son out of there they would slit his throat from ear to ear and if they couldn't do it, they would hire someone who would do it for them.

THE COMMISSIONER: When did that take

	Toronto, Ontario
1	MR. PLACE: The exact date I don't
2	know but it is on an affidavit for application
3	for an injunction.
4	THE COMMISSIONER: I don't mean
5	the precise date.
6	MR. PLACE: I would say a week or
7	two after the strike, in the latter part of August.
8	MR. SOMMERVILLE: I think August
9	21st is the date.
10	THE COMMISSIONER: It was right
11	near the beginning of the strike?
12	MR. PLACE: Yes.
13	MR. POLLOCK: I looked over this
14	general agreement and it appears that the union
15	security provision is a modified union shop, where
16	the employees that are already employees only have
17	to pay an amount equal to the union dues and those
18	who are brought in afterwards have to join the
19	union after a certain period of time.
20	MR. SOMMERVILLE: Mr. Perkins can
21	probably best deal with this from a policy point
22	of view.
23	MR. PLACE: Well, I have never been
24	on a negotiating committee so I don't know.
25	MR. POLLOCK: But it is not a closed
26	shop, it is a union shop.
27	MR. PLACE: Well, it is closed; you
28	can't work there unless you pay dues.

a Rand Formula shop unless you pay dues either. 30

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MR. POLLOCK: But you can't work in



	Toronto, Ontario
1	MR. PLACE: You don't have to be a
2	member but you still have to pay dues.
3	MR. POLLOCK: But that is not a
4	closed shop.
5	MR. SOMMERVILLE: I wonder if Mr.
6	Perkins might indicate what it was, precisely, that
7	was offered to him in terms of union security.
8	What was the demand that was made to you, Mr.
9	Perkins, in terms of union security in June, when
10	you were offered the contract?
11	MR. PERKINS: Every employee must
12	pay dues and new employees, of course, must join
13	and I understood from what they said that everyone
14	must be a member but possibly it says there, not.
15	But everyone must pay dues.
16	MR. POLLOCK: Does everyone who is
17	a member have to maintain his membership in good
18	standing and everyone else, all the employees hired
19	prior to this agreement, of a check-off equivalent
20	to union dues and those hired afterwards, it appears
21	that there is a check-off for them as well, so it
22	is a modified union shop.
23	MR. PERKINS: The main concern of
24	the union / that everyone in our group must pay dues.
25	MR. POLLOCK: But that is Rand
26	Formula.
27	THE COMMISSIONER: Well, it is quite
28	evident that a declaration of war had been made

almost from both sides.

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MR. POLLOCK: Your operation in

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Ontario, the centres are in Toronto and Ottawa and where else?

MR. PLACE: Pembroke, Renfrew, Hawkesbury, Perth, Kingston and Brockville.

MR. POLLOCK: And in each of those places, was there picketing activity?

MR. PLACE: There was at Brockville and Ottawa and Hawkesbury, as well as Toronto, but I don't think there was at any of the other places.

MR. PERKINS: In Brockville there
was some; in Kingston two men showed up one day
and they did bring some picketers from another
plant that was on strike down in front of our property
in Kingston one day, from the C.I.L. plant which was
on strike, to make a show. There was a number
that came down on a couple of occasions.

MR. POLLOCK: Well, that Kingston affair, did it have an affect on your employees operating out of Kingston?

MR. PERKINS: No, it didn't actually, there were only two men out of 33 that left the job in Kingston. 31 stayed on the job and carried out their duties every day.

MR. POLLOCK: Well, to go through the list of your other operations, tell me how many people stayed on and how many people went off.

---Short recess.

MR. POLLOCK: Now, you had just told us that only two out of 33 at Kingston had gone out



1	as pickets there and there were only two or three
2	pickets, I think you said. This was on the 17th
3	of August, was it?
4	MR. PERKINS: That is right.
5	MR. POLLOCK: Did those numbers
6	change any?
7	MR. PERKINS: No, it stayed the same.
8	We hired two new employees later on. We replaced
9	them and ended up with 33.
10	MR. SOMMERVILLE: Would you go throug
11	the other installations now, Mr. Perkins?
12	MR. PERKINS: Yes. At Brockville
13	there were 10 men employed there and two left the
14	job and eight stayed on the job.
15	MR. POLLOCK: What kind of picketing
16	was it?
17	MR. PERKINS: Picketers from Ottawa
18	came out there and prevented them from going to work.
19	THE COMMISSIONER: Were they your
20	employees?
21	MR. PERKINS: Yes, there were some
22	of our employees and employees of other trucking
23	companies came into it.
24	At Hawkesbury there were two employees
25	one left and one stayed. In Kingston there were
26	33 employees / 31 stayed. In Montreal there were
27	71 employed and only 26 stayed under the harassment.
28	There were 71 employees on August 17th. In Ottawa
29	there were 116 and 69 stayed on the job. In

Pembroke, 14 workers and 14 stayed. In Perth, 14



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workers and 14 stayed. In Renfrew there were 5, and 5 stayed. In Toronto there were 44 and 25 stayed. There were a total of 193 against 309.

MR. POLLOCK: Was there any picketing in Pemiroke, Perth and Renfrew?

MR. PERKINS: There were just token pickets. To avoid a very serious incident in Perth we had guards on there and just at the shift at midnight, one guard went out to get some coffee and the other guard going on duty went with him and before they got back, someone entered our property there where our terminal is in Perth and there is a lot of equipment there in Perth actually, and there is a used car lot on the same property with 60 or 70 motor cars. Someone got on the lot and took the caps off the big saddle tanks, the large saddle tanks and placed fusees in them and set fire to a couple of trailers but the police got the fire out before it got out of control.

MR. SOMMERVILLE: What is a fusee, Mr. Perkins?

MR. PERKINS: It is a safety device they use along the highway or the railroads and you light it in case of a vehicle being inoperative.

MR. POLLOCK: It is a magnesium flare and you strike the top of it.

MR. PERKINS: Yes, there were several hundred gallons of gas in these tractors and if the Perth police hadn't got there right at that moment, we would have lost the whole business.



So there were certainly picketers there all right, and people molested and they were there to do wilful and terrific damage.

MR. POLLOCK: In these cases, in Ottawa, for example, there were 47 out of 116 went out. Did these 47 picket?

MR. PERKINS: No. Some of them did.

MR. POLLOCK: They went some other

place to picket?

MR. PERKINS: No, some of them went home and stayed home because they were scared to come to work, they just didn't want to get involved. They hadn't the courage to continue to work and a lot of these were not with the unions so they just went away. Now some did picket in Ottawa, they certainly did, but certainly not 47.

THE COMMISSIONER: Now, what about your own men who went on pickets? Were they received back or did they go away?

MR. PERKINS: No, any of the men who went out on strike, many of them have not returned to work at our place, except two in Montreal were taken back. The employees themselves are deciding and saying that they cannot work with people who stood across the street and threw stones at them while they were on strike. So they decided that the company must not take them back, naturally.

MR. POLLOCK: These others have indicated to you that they would like to come back to work now that the strike is over?



MR. PERKINS: A few, very few. Most of them got jobs somewhere else in the wintertime.

Some of them got jobs the next day working somewhere else, but they picketed at night.

THE COMMISSIONER: Those who were off and went home, did any of those come back?

MR. PERKINS: A couple in Montreal are back and I think there will be a couple in Ottawa brought back. A lot of the men went out and got jobs the next day and worked all during the strike at other places and came around and picketed at night; it was that type of operation.

THE COMMISSIONER: Did they get the same kind of work?

MR. PERKINS: Yes, at other union shops. Some of them did and some didn't.

In dealing with the item of the man who was convicted, Your Honour, you asked me to mention it. As well as Gerard Muron, who is serving a term for beating up these two men in Montreal, we have a total of 14 men in Montreal who have appeared before the Sessions of Peace and have been heard and sent down for trial. Their trials have not come up yet. There were about 14 men.

MR. POLLOCK: Charged with what?

MR. PERKINS: With assault and

wilful damage and various things that took place

during the strike.

THE COMMISSIONER: In your association has there ever been any understanding that strikers



1	will not be employed by other members?
2	MR. SOMMERVILLE: The answer to that
3	is, no, Mr. Commissioner. There has been, certainly
4	to my knowledge in the past two years, no such
5	understanding among members of the Automotive
6	Transport Association.
7	THE COMMISSIONER: So, they were
8	taken on as if they were new employees?
9	MR. SOMMERVILLE: It must be
10	remembered, Mr. Commissioner, our Association, as
11	the Automotive Transport Association, represents
12	many, many employers and others who are not involved
13	in union contracts.
14	THE COMMISSIONER: I know but I
15	am referring only to members of this Association.
16	Between them the competition overrides any under-
17	standing of that sort.
18	MR. SOMMERVILLE: Many of them are
19	not involved in contractural relations with the
20	Teamsters or with any union. The majority of the
21	Association isn't organized.
22	THE COMMISSIONER: No, but they take
23	on strikers?
24	MR. SOMMERVILLE: There is no agree-
25	ment to the contrary.
26	MR. ENSERY: I can say that, yes,
27	they do. For instance, in Hamilton, where companies
28	have been on strike, other companies have employed
29	those striking drivers. It is almost universal
30	and never has there been any cohesion among the

companies to not employ the strikers because of the demand for men and so forth. These men, most of them on strike, have found other jobs during the time they are on strike.

MR. POLLOCK: Is there anything else that you would like to mention with relation to the Taggart strike?

MR. SOMMERVILLE: Yes, there are one or two other points and perhaps Mr. Place would speak. He could tell the Commissioner about his personal experience.

Mr. Place, what happened to you during this strike?

MR. POLLOCK: You are the Toronto Manager of Taggart Transport?

MR. PLACE: That is right, sir. On August 19th, for instance, my home was listed in the Toronto newspaper for sale at a ridiculously low price with a \$500 down payment. In the listing it had our office number and my home number and we received 100 calls for a few days in the office and at home with regard to that. On the 21st of August I was away, out of town at a meeting, and when I returned home I found my family almost hysterical. After talking to them for a while, I got them a little more humorous, but in my absence someone had sent a taxi to my home and an ambulance. We had orders and from the Chicken Pickin, Chinese dinners. The police finally arrived and tried to straighten things out and this is a normal procedure, I understand, after



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whom?

talking to the police, this is all laid down in the books as to how strikers should conduct a strike to rate success, and the Detective Sergeant here, Stewart Kennedy, of Toronto, told me what to expect and what to continue to expect and he was true to form. He said they used this in many other places where strikes had been going on.

MR. POLLOCK : "They", meaning

MR. PLACE: The union.

MR. POLLOCK: I suppose it was out of compassion that they sent the ambulance because you had eaten the 20 Chinese dinners and 16 chicken more than dinners and you would probably need/one ambulance.

And that only occurred one time?

and we received phone calls every day with threats.

My wife was called one day and the party told her
that I was in the hospital, very seriously injured
and I notice that the brief says that I was at home.

I was not at home. I was at the office and I had
my daughter over there doing some typing work for
us and my wife knew very well that if I had been
hurt or injured or in the hospital that my daughter
would have called and told her so she smartly answered,
"Isn't that great. He is sitting right here and
I am talking to him". They got rid of the caller
that way.

On August 31st, I had an attempt made to bomb my car in the driveway about 11:30 p.m. The



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bomb was very crudely constructed in a one-pound tobacco tin and as the gas filled up, of course, it just blew the lid off the can and didn't cause any damage to the car but they planted it right underneath the gas tank.

From that time I had very close cooperation with the police and they were around our house every three or four hours during the day or night to make sure there was no more trouble there.

On October 25th, one of our employees who had been with us for well over five years, I would say 5%, had a fire bomb, or Molotov cocktail thrown at his house and luckily it hit the aluminium door and broke the glass and fell down on the outside on the concrete step and burned and flames went up over top of the eaves but it didn't cause any damage at all to the house, other than the broken glass and a bent bar on their aluminium storm door. But, due to their efforts in this regard, we lost one good employee. I visited their house on several occasions, Terry worked for us for approximately 3 or 4 days following this bombing, but his wife was so upset and almost hysterical, that she wouldn't permit him to work for us any longer. I even assured her that the police were watching her home and we had the police visit her to assure her that they were and she couldn't see them sitting across the street and she knew they weren't anywhere in the neighbourhood and she felt that the only way to relieve her mind was to get Terry off the job,

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which he did. Terry has not been back to work for us and I haven't even talked to him since he left. Some of the employees tell me that he is awfully sorry that he had to leave our company.

Now, in Mr. Perkins' evidence, he mentioned expenses for moving personnel, hotels and what not. Toronto is one of the highest productive points for packaged freight and without the flow of freight out of Toronto, we have found that there wasn't enough work for the drivers in Eastern Ontario to do, so we moved them into Toronto and billeted them here to pick up freight so that we would have freight going out to their terminals and we would keep everybody busy that was working. Now, we had some 20 drivers living at the Knob Hill Hotel on Eglinton Avenue East. On one evening, about ten pickets arrived in the hotel, walked up to the rooms, entered the rooms and started fights.

MR. POLLOCK: That is in the rooms of the hotel?

MR. PLACE: Yes. They knocked on the door and as they opened the door they barged in. The police were called and the waiters, of course, all came up from the beverage rooms and escorted them out. Some of our employees got outside and got into a fracas out there and the result was that two pickets and two employees were locked up in jail. I went over and bailed our two employees out and at court the next morning our men pleaded not guilty and the two strikers pleaded guilty and they were

up to the hotel, were they in any way identified

with the union?

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fined for creating a disturbance.

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MR. PLACE: They were all off the picket line in front of our premises. They were ex-employees and striking employees.

MR. POLLOCK: These people who came

MR. POLLOCK: Of your own, or somebody else?

MR. PLACE: Of our own company.

MR. POLLOCK: So that your own employees were involved here?

MR. PLACE: Yes. The following day Mr. Charlie Thibeault, our business agent, arrived at the Knob Hill Hotel with the President of the Waiters' Union. Now, I don't know the proper name of hotel waiters. They got in touch with Mr. Rich, the Manager of the hotel, who called me and asked me to come over and meet with these fellows and/said that I had no desire to meet with them but I would come over and discuss the problem. He talked to them in one room and travelled back and forth to visit me and tell me what their argument was. Anyway, the result was that if the Taggart employees were not put out of the hotel, they would put a picket line around the hotel and, of course, Mr. Rich was afraid that many of his customers wouldn't cross the picket line to come in and have a glass of beer or a meal. I thought he was being a little ridiculous, but anyway we agreed that we

	Terente, Ontario
1	would move our employees out of there the following
2	evening. But, in my mind, that is a great way to
3	treat free citizens in this country, by intimidation
4	of that nature.
5	THE COMMISSIONER: Well, I suppose
6	business is business.
7	MR. POLLOCK: Those hotel accommodation
8	figures are included in these expenses incurred as
9	a result of the strike. The \$216,463, that is
10	the whole of your operation.
11	MR. PERKINS: The travelling and
12	lodging is in the \$14 thousand figure.
13	MR. POLLOCK: Yes, but you filed
14	this during the Montreal part of the presentation
15	but it relates to the whole of Ontario and Quebec?
16	MR. PERKINS: Yes, it is all
17	encompassed in there.
18	MR. PLACE: We also lost several
19	accounts in Toronto and I don't know whether I should
20	name them or not, or whether it really matters.
21	THE COMMISSIONER: Well, without
22	giving the names, you can give the extent of the
23	business that you lost.
24	MR. PLACE: In dollar volume I
25	wouldn't know the extent of the business we lost.
26	THE COMMISSIONER: Well, you consider
27	it was substantial business?
28	MR. PLACE: It certainly was
29	substantial. The reason we lost it, we had two
30	ex-employees, a fellow by the name of Ray Sutton and

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Ed Nash visit these accounts and in one place they had our truck almost loaded and these two lads said, "If you don't take the freight off that Taggart truck, we will put a picket line up here and you won't move anything". So they immediately phoned me and said, "Well, let's unload your truck. We are afraid of being strike-bound and we have a lot of full-load truck traffic here with union companies and we have to go along with it". This happened on four occasions that I know of and in one case I was talking with Nash who was there with the traffic department at the time the traffic department called me, and they had some negotiation problems of their own with their own plant union and they decided the best thing to do would be give in and not load our trucks anymore until the strike was over.

But this is the result of intimidation and threats by the Teamsters' Union to our customers, to try and cut off our volume of business; in other words, to slow us down or stop us from operating entirely.

MR. POLLOCK: Do you have those customers back now?

MR. PLACE: All but one.

THE COMMISSIONER: Well, you have gone through quite an experience. Has it indicated to you any means of dealing, not wholly, but in large measure, with the problem? If you had charge of proceedings now, how would you go about it to



prevent it, so far as humanly possible, to prevent that sort of display of junglism?

MR. PLACE: I wouldn't know, sir.

With the past history of this union, I wouldn't know how anybody in business can cope with them.

The only way I can see to cope with them is to give in to them with every whim or wish that they have to present to you. Otherwise, they will say, "We will go on strike", or something like this.

THE COMMISSIONER: I take it from some of your statements that this picket line idea may become a very effective instrument on outsiders, such a picketing this hotel and picketing customers and that sort of thing.

MR. PLACE: Well, it had a good effect on it. It was the fear of them being closed down.

THE COMMISSIONER: I suppose they don't want to apply for an injunction.

MR. PLACE: No, although at the time we had an injunction in Ontario but it didn't make any difference to the customers or the hotel.

THE COMMISSIONER: Supposing it were made an absolute illegality, subject to immediate arrest, would that do any good?

MR. PLACE: I would like to hope so.

I was going to say we could resort to the same
tactics but I couldn't stoop that low.

MR. POLLOCK: Of course there is no answer for the violence and the bombing and the



shooting and all these other things which are clearly prohibited by law, especially in your industry where, as you indicated before, the men are operating outside of any plant situation on their own.

MR. PLACE: That is right and each unit is part of our business and it may be spread all over the city and all over the highways and it is the type of industry that cannot be policed and there should be some protective measures through law to curtail this type of tactic. I haven't got the answer to it and I don't know what it is, but I would like to see something. I think, when a strike comes about, an injunction should be issued immediately. That is my feeling. I don't agree with the union feeling that there should be no injunctions, I think it should be issued immediately.

THE COMMISSIONER: Apart from any question of it being an illegality to agree not to employe strikers within your own Association, I sort of thought that that would be one means by which you might lessen the strength of a strike. Because, by getting new employment, they may maintain that indefinitely.

MR. PLACE: A lot of them do.

MR. SOMMERVILLE: There are two
aspects on this, Mr. Commissioner, and one other point
I want to touch on: First of all, the employment
market for people with particular skills that we
are talking about, is a very wide one. The fact
of the matter is that such an agreement within our



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Association, would not, in all likelihood, have the desired effect. There are many people who operate trucks who aren't members of our Association and there are many people involved in transportation who would not be members of the Association that we are representing here today. In addition to that, this is a highly convertible skilled category, if your like, so that an agreement within the Association likely would not have a significant effect on the employability of strikers in this particular field.

MR. POLLOCK: The convertibility factor, I assume, is that they can go from driving a transport truck to driving a tractor or a Caterpillar or a mail truck or a taxi cab.

MR. SOMMERVILLE: Yes.

MR. POLLOCK: Or even get out of that altogether and go to work as a labourer or something like that, I suppose.

MR. SOMMERVILLE: Yes.

THE COMMISSIONER: Well, that is all possible but it doesn't affect the fact that you certainly haven't any agreement or disposition to meet this with any sort of united front.

MR. SOMMERVILLE: Mr. Mackan will take over next. Mr. Mackan, what company are you with?

MR. MACKAN: I am the General Manager

of Canal Cartage Limited, which is located in
Hamilton, Ontario and for your information, sir,
Canal Cartage is basically a bulk type of transport,



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highway transport, operating throughout the Province of Ontario and into certain areas of the United States.

MR. POLLOCK: Bulk what?

MR. MACKAN: Bulk commodities.

Tank trucks and dump trailer vehicles, everything from chemicals right through to scrap iron, practically any commodity that is used in industry today, we transport. We are involved in a labour dispute that occurred with an associate company of ours and Canal Cartage is owned by W.J. Marshall Management Limited, who, in turn, control Quigley Construction Company Limited. Quigley Construction Company has a contract with Local 879 of the Teamsters' Union and the same contract expired December 31st, 1965. It commenced negotiation in January and these negotiations carried on until probably mid-July, 1966, and then, on a catch-can basis from July through to September. Quigley Construction was placed in a strike position without warning, by the Teamsters' Union, on the evening of September 16th, and the same strike continued through to December 29th, 1966.

MR. SOMMERVILLE: How did you hear about the strike?

MR. MACKAN: The knowledge of the strike going to take place came very accidentally.

We had a driver who was being dispatched about three hours prior to it being called and I am speaking now of Canal Cartage. Perhaps, for some clarification



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I might stop for a moment and say to you that Canal, as such, did not at this time have any direct driver employees. It used the services of Quigley Construction Company more or less as an employment agency to obtain the driving force that it required to operate the vehicles that Canal Cartage owned itself as such.

MR. POLLOCK: And both of these companies are owned by the same company?

MR. MACKAN: The same management control, yes, but both are separate corporate entities and both hold within this province, separate operating authorities, they are not Joint.

In the evening, or mid-evening, at 9:00 or 9:30 in the evening, we had a unit that was being dispatched on an extensive trip from Hamilton and the driver realized that something would be wrong and perhaps he would be out on the road when the strike would occur. He made a telephone call from our premises, which was overheard by our dispatcher and wanted some direction from the business agent of the local union as to what avenue he should follow. We, in turn, suddenly realized that, in a matter of minutes or hours we were going to be faced with a shut-down, and we commenced to move the vehicles that are owned by Canal Cartage from the common premises that we enjoyed with Quigley Construction Company, which is located on Quigley Road in the City of Hamilton. We moved these vehicles, or attempted to, approximately two miles to



leased facilities on Kenora Road in Hamilton. We had moved successfully with many personnel, eight or ten units, when several pickets appeared, and I say pickets because this was their intent. They appeared on the scene and when we commenced or wanted to move additional units, there were far too many of them in attendance then for us to do so safely and we called and asked for some police protection to remove the units from our yard.

MR. POLLOCK: Did they have any signs identifying them?

MR. MACKAN: Yes, they did. They had "Quigley Construction - Canal Cartage Limited, Local 879 on legal strike". I emphasize that fact, "Legal strike" because Canal Cartage had no binding contract with the Teamsters' Union at this time, no labour negotiations with any union at that time.

MR. POLLOCK: It had no employees?

MR. MACKAN: As such, no, not at

Canal Cartage. But in the driver area, yes, with

Quigley Construction Company, yes, it was in a legal

position. I might add here that I, personally,

noticed that perhaps a 60-40 or a 50-50 basis,

some of these were our employees and some of them

were not our employees and as the night progressed 
I am probably getting ahead of myself here momentarily,

but as the night progressed there appeared one

individual whom I never did identify, and I don't

think any of our management did, who seemed to be a



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professional picket line organizer to us. He took control and he directed and more or less carried on - but I noticed in the action that took place through the evening, that this gentleman, quietly stepped aside in most cases. We had a pitched battle to get our units out and when I say "pitched", I mean fist fights and kicking, wrestling and tumbling on the ground, with the police officers and they attempted to pull the doors of the trucks open and remove the drivers from them. One or two individuals threw themselves in front of the trucks and they lay down on the ground and they had to be picked up and bodily removed by the police and then, our location is located so that we have a ravine to go through to come out onto the main intersection of King/and Quigley Road, so we go down a hill exiting from the yard and up a steep grade onto King Street. And here they had poured motor oil, or some type of oil down the roadway so that the trucks couldn't gain traction to get up the hill. It created a most difficult situation and we had units backed down and finally we were successful by coming / the shoulder of the road and burning our way up, which is exactly what it is. It is constant turning and skidding of the tires and the rubber burns off and dries the pavement to a certain extent. We were successful in exiting those units from the yard.

MR. POLLOCK: How many employees are concerned in/ unit that is under the bargaining authority of the Teamsters?

MR. MACKAN: In total, at the time the company would have approximately 240 to 260 employees. Of these, roughly half, or roughly 120, would have been members of the Teamsters' group or union.

MR. POLLOCK: That is 120 in the unit?
MR.MACKAN: Yes.

MR. POLLOCK: And were they all members of the Teamsters' Union?

MR. MACKAN: Yes. We have shops that were not organized and the employees here were not members of the Teamsters' Union. We also have equipment in the construction field that is operated by members of the Hoisting Engineers and here, we were under contract and were not involved there.

MR. POLLOCK: So 120 people were the people that were on strike?

MR. MACKAN: Yes, and which in turn, affected roughly 200.

MR. POLLOCK: At the picket line you said approximately half were employees of Quigley.

How many people were there?

MR. MACKAN: When the original rush of men arrived at the premises, there would be roughly 50 and there could have been 60, but I would estimate that 30 of these would be our employees and I would not like to be tied down to a firm figure there but, by visible count, I would say that this would be the number of direct employees from our company. In that group I particularly

employees?

noticed what I would o	call the age group between 18
and 23, and the type	of individual you would readily
identify with rather 3	long hair and jacket type of
thing and tight pants	. It appeared to me that
they were enjoying it	and enjoying it thoroughly.

MR. POLLOCK: These were not your

MR. MACKAN: No, they were not. We had several instances through the evening and another incident I personally was involved in at our Kenora location ----

MR. POLLOCK: Before you leave this, is there any distinction between those involved in the scuffling and this group that you have just identified - the 18 to 23 year olds and your employees?

MR. MACKAN: How do you mean, distinction?

MR. POLLOCK: Was everybody fighting or was it this particular group that was involved in more difficulties than your employees?

MR. MACKAN: No, they would all be scuffling.

MR. POLLOCK: Were they fighting with each other?

MR. MACKAN: No, they were not fighting with each other, they were fighting with the City of Hamilton police who were attempting to open an avenue to allow our vehicles to go through and proceed out onto the roadway. They blocked our



Nethercut & Young Toronto, Ontario

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entrance completely and not only with their bodies but another time with automobiles and at various times, as the strike progressed they continued to use these tactics.

I was listening and most interested in the problems this company had, and they are very similar to ours.

MR. POLLOCK: When you say "this company" you mean Taggart?

MR. MACKAN: Yes. We experienced almost identical situations. As I was telling you, I was involved personally in another incident in the Kenora yard where I attempted to take two of our tractor trailer units through the picket line into the yard and here I was subject to abusive language that you only hear on the street, shall we say; you and I certainly wouldn't use it. Objects were thrown at me and I was told I would be killed and everything that you could imagine took place. As I entered the first time, there was a scuffle again with the City of Hamilton police and on the second unit, as I progressed, they broke free and tried to come in front of it and the truck actually struck one employee and spun him sideways. I learned afterward that he had not been seriously injured but he was spun sideways and was thrown to the ground.

In the next two or three weeks, we commenced to attempt to operate our company and we were faced with identical situations. We had



several battles, and I mean battles, with picketers

and strikers at both our Canal location and another location at No. 20 Highway in the City of Hamilton that we use.

I think one of the peculiar things about this situation was that invariably we would

I think one of the peculiar things about this situation was that, invariably we would only have two or four pickets, but the moment we attempted to move anything in or out of those yards, within minutes — and I am not saying 15 or 20 minutes, but 2, 3 and 5 minutes — a mass would appear and we were informed following this by the City of Hamilton Police again, that they were positioning themselves in the area so that they could close in rather quickly.

We also learned that they had, in the early stages of our strike, the use of walkie-talkie radios where the men on picket duty sitting in cars would call out to their reinforcements and at one time the duty sergeant in the City of Hamilton informed me that no longer were they issuing instructions to their men with regard to our strike over their radio, because these calls were being intercepted and this information created havoc when they arrived to do something, the picketers were already there en masse.

I think again, if I am not ahead of myself, I noticed as the strike progressed, great numbers of our problems stemmed from the Teamsters' hall itself which is located on Parkdale Avenue, probably half a mile from the facilities we

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Terente, Ontario 1 were using. I don't refer to the Teamsters' Hall 2 as being it, but the beverage room. Whenever the 3 police wanted to do something, these people appeared 4 and this is where they came from. Now, I saw this 5 exodus personally, by observation of the Teamsters' 6 Hall and I know that in discussion later on that 7 these men were recruited there and I know this from 8 employees of our own and friends of mine who are 9 still in the trucking industry as drivers and who 10 relayed this information to me. I think it is rather unfortunate that this beverage situation 11 exists such as it does. 12 13 MR. POLLOCK: How many of the 120 employees, that is of your employees, went out on 14

strike?

MR. MACKAN: I would think the majority of them. We had very few stay. roughly 10 or 12 who attempted to stay and this narrowed down to probably 4 or 5 as the strike wore on.

MR. POLLOCK: How were you attempting to operate, then?

MR. MACKAN: We attempted to operate with our own units by the use of new employees and new drivers had been engaged and placed, and by the use of what is termed broker units, that is hired tractor units operating under our authorities.

THE COMMISSIONER: It is still on,

is it?

MR. MACKAN: No, this strike ceased

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the cargo, did they?

MR. MACKAN: Only it was fortunate the

To quickly give you some of the incidents that we were involved in, I mentioned our own yard facilities in Hamilton and the Kenora yard, our number 20 Highway location and the sudden appearance of strikers. On the first Sunday evening of the strike, we moved a unit from Hamilton destined for Sault Ste. Marie, Ontario, and this unit was supposedly to have been moved under police escort and there is no reflection back on them - a mix-up did take place and the driver stopped for clearance light repairs at Waubushene at a service station. He had hardly time to enter the service station location and ask to borrow a screw driver and some assistance and turned and the unit was disappearing off the lot and up the road. It was found approximately ten miles away. It had been run off the road into the ditch and a hammer or some instrument had been taken to the windshield and the hood and the lights and the radiator in an attempt to quickly demolish it. Unfortunately, we never did determine officially who did it, but we have a very good opinion that it was our own employee strikers who had stolen this unit and taken it.

MR. POLLOCK: It was one of your own tractors, was it?

MR. MACKAN: Yes.

MR. POLLOCK: They didn't damage



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run into the air brakes?

MR. POLLOCK: But they didn't set

MR. MACKAN: Keeping in mind that minutes after this matter was reported and the Provincial Police in that area were on the alert, and they found it approximately 45 minutes after the theft. But in this time it had been driven at that mileage and had been run off the road into a field and had been smashed and the culprits completely disappeared.

MR. POLLOCK: Was it turned over? MR. MACKAN: No, it had not. When it left the road, it looked as though it had been driven off the road and into the ditch and then smashed. It hadn't been run or turned over. Someone took a hammer.

MR. POLLOCK: It was smashed with a hammer. You could still drive the truck after you fixed the radiator?

MR. MACKAN: After it was repaired but you certainly couldn't drive it out of the location it was in and in the condition it was in.

We had slashing of air hoses at our Kenora yard where, even with security guards these men managed to somehow filter into the yard. They got between the tractor and the trailer and they cut the air lines and slashed the tires.

MR. POLLOCK: Does the air line



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Toronto, Ontario

1 MR. MACKAN: From the tractor to 2 the trailer, and the back lines between the two 3 axles of the trailer. We had rock throwing incidents 4 and we had one yard peppered with rocks for hours 5 on September the 21st and September the 23rd. 6 was considerable damage done to the particular 7 units involved and in one case the police were 8 struck with a rock. We had our unit stopped in 9 the City of Hamilton, as the men were threatened 10 in operating them. We had a driver phoned at home 11 and told that his unit was burned, or would be 12 burned if he continued to operate it. We had a 13 bar put through the radiator and shutters of a 14 unit located in Sault Ste. Marie while on the 15 premises of the Algoma Steel Corporation. We had 16 five tires slashed at Sault Ste. Marie. We had 17 a driver in Niagara Falls who continued to work for us and he had himself threatened and his family 18 threatened and in this situation the driver has 19 two children that have a condition that is 20 incurable. It is a matter of time before they will 21 be hospitalized and from there there is no return. 22 This man was desperate for wages and earnings 23 and that is probably the reason he continued to work 24 for us. But in this case, they constantly harassed 25 him and they phoned his wife and threatened to burn 26 him and his children and just about anything you 27 could imagine, they did it. 28

We had a unit stopped in transit from Beamsville to Niagara Falls, Ontario. It was

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stopped on No. 53 Highway at Duff's Corner and the driver threatened. He, in turn, returned to Beamsville. These were two construction company employees.

We had 32 damaged tires to the extent of \$33 hundred in the west end of the City of Hamilton. We had an employee's car burned at Winona, Ontario. We had a driver who drove for us, his wife was threatened, and constantly threatened. She received a phone call telling her that her husband was in the Greater Niagara General Hospital in very serious condition and a funeral wreath was sent to the home, and this continued throughout the strike.

burned, he lives in a secluded area north of
Grimsby, or to the south of Grimsby, and he is
subject to Township police patrolling and they
could not give him the constant surveillance of his
home. Throughout the night these strikers would
appear and they would drive in the driveway and
drive out and arouse his wife, phone her, laugh
and threaten and say, "You will never see him again".
This continued on for almost three months.

We had a storage barn where we located tires and a tire service truck was burned, and we had an incident in our office where these grinding balls were thrown or catapulted through the windows of the main office and this particular grinding ball catapulted through the window and



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grooved Mr. McDiarmid's desk and lodged itself about 14 feet across the office in the wall at about chest level and embedded itself and the plaster still remains on it. That is exactly how it stuck.

This type of instrument is far more dangerous than even a bullet. There would be no return if that thing ever struck you.

MR. POLLOCK: You are indicating a metal ball about an inch and a half in diameter.

MR. MACKAN: It is a steel ball about an inch and a half in diameter. I have two of them here as exhibits but there were many more thrown.

MR. SOMMERVILLE: That was embedded how far in the plaster?

MR. MACKAN: To that depth there. About a third of the way.

MR. SOMMERVILLE: How would this be propelled?

MR. MACKAN: We learned after the strike that it had been propelled by the use of an inner tube used in two car doors and pulled back, in sling-shot fashion.

We had an attempt to force one of our units off the Queen Elizabeth Highway in the Oakville vicinity by one of our strikers, one of the Quigley strikers, I should say, who was driving for another transport company at this time. After repeated efforts to put our unit off the road, he would stop suddenly in front of him and drop back

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alongside and he would ease over and finally he did pull off to stop and probably this saved an accident by his conceding the issue.

We had a unit stopped at King City on October 5th by a car and the driver got out of the car and walked over to our driver and said, "Going to the Sault? You'll never make it". The driver's name in this case, was Harper.

But with all the incidents such as I have related to you, and probably many, many more, and I am sure I have given you examples enough, I think in our particular strike there was a pattern that was most deliberate and, again, I apologize to you because I am talking to you from the top of my head more than I am from a particular brief. Our pattern began to develop two or three weeks before the strike was called. There were incidents of the business agent and our head steward or chief steward visiting plant locations and customers of ours and either management or the business agent of the union representing those customers or the stewards of those unions, asking him if Quigley were involved in the strike, not to load the units of Canal Cartage or telling them that if they did, they would be subject to picket line action.

We also had an incident 8 days ahead or prior to the strike which didn't come to our attention until probably the 16th or 17th of September, where this was done in Beachville at a



company, and also on the same day that the strike took place, keeping in mind that this strike didn't become effective until almost midnight of the 16th, and yet until September the 16th, 1966, they saw fit to have prepared and mailed a letter or notice form that Mr. Sommerville has.

MR. POLLOCK: This will be marked

EXHIBIT NO. 5:

Exhibit No. 5.

Letter

MR. SOMMERVILLE: Do you know when that was received by customers and others?

MR. MACKAN: Yes, on the morning of the 17th. of September. I think, again, I should draw to your attention the fact here that this strike involved Quigley Construction Company and certainly not in any legal way, Canal Cartage. And my reference to pickets and strikers are those pickets and strikers of Quigley or their reinforced pickets and assistants, should we say, and their efforts to stop the operation of Canal Cartage which we considered under the laws of our province to be legally operating.

MR. POLLOCK: Well, these employees of Quigley Construction were employees of Quigley Construction for payroll purposes at least. Did they do any work other than driving for Canal Cartage?

MR. MACKAN: Yes, they could and they

did in numerous instances.

our construction end.

MR. POLLOCK: What was the ratio of work they would do for Canal Cartage and Quigley?

MR. MACKAN: In the greater percentage of those employees they would be driving for Canal, but in the minority percentage there were numerous employees who would also drive for Quigley and who would operate for Quigley in certain other areas, industrial equipment that we have leased or rented in the City of Hamilton and in

MR. POLLOCK: But if Canal Cartage doesn't have any employees of its own to drive these trucks, then it must operate these trucks by their related company employees, Quigley?

MR. MACKAN: Not necessarily whatever.

I think we could operate those trucks with any
employees that we so desire to.

MR. POLLOCK: But, in practice, when Quigley Construction hired these people, you hired them with a view to driving Canal Cartage trucks?

MR. MACKAN: To some degree, yes.

THE COMMISSIONER: Yes, but wouldn't

you pay a hiring company for their services?

MR. MACKAN: Canal Cartage would

pay Quigley Construction for those services.

THE COMMISSIONER: But Quigley

Construction is another company?

MR. MACKAN: Yes, sir.



THE COMMISSIONER: When you had your trucks driven by the employees of another company, you paid for that service?

MR. MACKAN: Yes, we do.

THE COMMISSIONER: You pay them for the use of their employees?

MR. MACKAN: Yes, we do.

THE COMMISSIONER: Well, they really carry out your work, so far as they are operating your vehicles, they are your agents.

MR. MACKAN: In truth, sir, they would probably be identical to Manpower Services who supply practically any industry or office with a facility that would be required.

THE COMMISSIONER: Well, for that purpose they are doing your work?

MR. MACKAN: Yes.

MR. POLLOCK: With the exception that Quigley and Canal are in a much closer relationship than Manpower Services. They are owned by the same holding company.

MR. MACKAN: That is very true.

THE COMMISSIONER: But I don't see what difference that makes. They are an independent corporation?

MR. MACKAN: Yes, they are.

THE COMMISSIONER: Do you attribute this catalogue of things - it is pretty hard to make it more hideous - to this particular union as being worse than is ordinarily met with in a strike?

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MR. MACKAN: I would say, yes. I have been associated in the trucking industry from approximately 1951 and have been with Canal Cartage since 1954. I have not been directly involved in a legal strike with the exception of one or two wildcats but I have watched the industry generally and have known what has taken place and have known what we, while we are still operating, are faced with and things that took place with us. I think because of the broadness, should we say, of the trucking industry, that it is open to this type of thing more so than some other areas.

THE COMMISSIONER: Greater escape possibilities?

MR. MACKAN: Yes, and it appears also to have an element of individual, an element of the degree that are swayed to this type of thing. They are led to it. The Teamsters have never had any qualms about stating flatly in our case, and others that I am aware of, that they will stop you one way or the other, and they openly tell you this.

THE COMMISSIONER: Well, now, you mentioned that the strike ended December 29th. Was it by agreement with the Teamsters?

MR. MACKAN: Yes.

THE COMMISSIONER: How did the terms compare with those that you were willing to make in September?

MR. MACKAN: Again, sir, I should correct you here. We ended the strike with Quigley

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THE MACKALL: Yes.

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companies?

on December 29th. But to answer you, how did they
compare, I don't think that their gains were great
at all for a strike that involved such a duration
as almost four months. We settled on an initial
increase to the men, which was approximately 20 cents
an hour. The Teamsters had asked us for a dollar
an hour increase and this had come down in gradual
scale where the breaking off negotiation, we were
at a 70 cent level, that they were asking for.
Finally, they settled. Of course, there are
additional gains that they get over the term or
life of the contract. But, in total, their
total gain over the life of the contract would be
about 40 cents or 45 cents, and they had originally
asked us in excess of a dollar per hour. We, in
turn, had offered to them a 17 cent differential
between our final offer and the final settlement
terms.

MR. POLLOCK: To avoid some confusion, in my mind anyway, you have a position with Canal Cartage. What is it?

MR. MACKAN: My personal position is General Manager.

MR. POLLOCK: Do you have anything to do with Quigley Construction?

MR. MACKAN: Yes, I work in the sales area and the traffic area for Quigley Construction.

MR. POLLOCK: So you work with both

MR. MACKAN: Yes.

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MR. POLLOCK: Is there any other relationship between the people who work for Quigley and the people who work for Canal, such as the Board of Directors, or Directors?

MR. MACKAN: They are common.

MR. POLLOCK: In the trucking area of Quigley and Canal, are they common there too?

If I was going to negotiate something with Canal Cartage and something with Quigley, I would probably be talking with the same people?

MR. MACKAN: Not necessarily, no, but to some degree, yes, but not completely.

MR. POLLOCK: And you carry on some of the work in construction which would probably be separate from the transportation aspect?

MR. MACKAN: We carried it on for a period of time and then harassment spread into that area. We seem to have an open acceptance, shall we say, by the operating engineers, they were going to become involved in the matter. When I say "involved", they became involved because they would not take a firm position and say to the men, "You work, you are under an existing contract, a bona fide contract". So that, eventually, the Teamsters were successful in shutting down the larger portion of the Quigley Construction area of the operation.

MR. POLLOCK: What was the nature of that operation?

MR. MACKAN: It is leasing of industrial bulldozers, front-end loaders, Euclid



trucks and dump trucks to industries and sub-contracting for earth moving and this type of thing.

MR. POLLOCK: It was all related to a type of vehicular operation?

MR. MACKAN: Or construction equipment.

MR. POLLOCK: But you didn't build anything, you weren't engaged in building buildings or anything like that?

MR. MACKAN: Not buildings, no.

MR. POLLOCK: But you were in the area of excavations?

MR. MACKAN: Excavations. If this building was going to be built, we would probably do a sub-contract to excavate it but we wouldn't have anything to do with the actual building.

MR. POLLOCK: All involving some kind of a machine that is self-propelled?

MR. MACKAN: We rent and lease front-end loaders and bulldozers and earth scrapers to people in industry in Hamilton, the steel industry and others.

MR. SOMMERVILLE: Mr. Mackan, where is your premises in relation to the Teamsters' Union Hall at Hamilton?

MR. MACKAN: I would say about a 5 minute drive, or a 3 minute drive. Roughly a mile and no more than a mile and a quarter.

MR. SOMMERVILLE: What affect did that have on the picketing and violence that you have



described here?

MR. MACKAN: Well, as I was mentioning, it seems to me it had quite an effect. It gave them an unlimited reinforcement when it came to attempting to stop anything that we were trying to do. As I mentioned earlier, within minutes they had shall we say, masses there.

MR. SOMMERVILLE: Mr. Mackan, do you know whether or not the Teamsters' Hall in Hamilton has a licence for a beverage room in Hamilton?

MR. MACKAN: Yes, it does.

MR. SOMMERVILLE: Has that had any part in this affair?

MR. MACKAN: Yes.

MR. POLLOCK: I think he has already mentioned that.

MR. SOMMERVILLE: You were in contractural relation with other unions at this time, at the time this matter took place?

MR. MACKAN: Yes.

MR. SOMMERVILLE: You were asked whether you attribute these events to a particular union. How would you compare over the years, your relation with the Teamsters and your relationship with union or unions other than those which you were in relations with?

MR. MACKAN: I would have to think that the Teamsters are the more violent than them all, and the more direct, frankly, telling you how



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they are going to stop you in any given way.

MR. POLLOCK: In addition to the operating engineers or hoisting engineers that you would have relations with, what other unions are you concerned with?

MR. MACKAN: As a company we do not have any relationship other than the Teamsters and the Operating Engineers, but in my own field. in my experience, we have had relationships. We have relationship because of contact of our vehicles into premises with the electrical workers and the steel workers, the Brotherhood of Railroad, complete. We have been involved in situations where picket lines have been established and loads have been in transit several hundred miles from Hamilton and we arrive on the scene and we have to contact these locals because of the nature of the goods, "Could we deliver it?". In most cases I find them far more receptive than Teamsters. Teamsters flatly refuse, and I also know from experience that they attempt to induce other unions not to unload. We experienced this ourselves even following our settlement.

On the 17th of January this year, in the brief before you you have an incident in Sarnia and we had the identical incident with one exception. We changed the tractor on the front end of the trailer and put a company-owned unit with a member in good standing of the Teamsters' Union on it and still didn't get that truck unloaded until

\$200 additional. So they are very active in supporting carte blanche all unions. Just recently in Hamilton we had two situations where they had instructed - and again this is by direct relation back by the driver to us - that they don't want our units delivering, or any trucker delivering to these plants; they want them to honour all picket a lines. We don't have/picket line clause in our contract and I, personally, believe this is a terrible thing, that when you can get organization such as we are seeing now coming about in this province that can stop every movement of goods and every conceivable type of goods that could be moved, this is terrible. It is horrible.

MR. SOMMERVILLE: Mr. Mackan, you mentioned customers of your company were approached as much as a month before the strike?

MR. MACKAN: That is right, yes.

MR. SOMMERVILLE: The customers that were approached, do they represent a very substantial part of the business with your company?

MR. MACKAN: Yes, they did.

MR. SOMMERVILLE: During the strike did you move Quigley trucks?

MR. MACKAN: We did not move one Quigley vehicle during the strike, nor did we attempt to.

MR. POLLOCK: So that Quigley was

closed down?



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MR. MACKAN: Completely. Again, with the exception of the equipment under the engineers.

MR. POLLOCK: What percentage would that be?

MR. MACKAN: A small percentage.

The majority of the Quigley equipment would be in road stock and the truck type of thing, construction type of vehicles such as trucks and highway units.

THE COMMISSIONER: Were they interfered with in any way?

MR. MACKAN: We did not try to move them, sir.

MR. POLLOCK: But the majority of your employees would be concerned with either their normal operation in working for Canal Cartage; that is the majority of Quigley employees?

MR. MACKAN: No, not the majority by any means.

MR. POLLOCK: I thought you said over 120.

MR. MACKAN: Well, when you asked me the majority, I must go back and say the total employment numbers for Quigley Company is in the area of 250. Now, of those 250, probably 70 to 80, or closer to 100 would be drivers. All Teamsters in the unit, and I am not accurate on this but I estimate 120. It is definitely in the 100 neighbourhood.

MR. POLLOCK: So, a little less than half of the Quigley employees would be in their

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normal operations driving for Canal Cartage.

MR. MACKAN: Yes.

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MR. SOMMERVILLE: There is one last question, Mr. Mackan. On the night the strike broke up, were Canal units loaded with customers' goods

tied up?

MR. MACKAN: Yes, they were.

MR. SOMMERVILLE: To what extent?

MR. MACKAN: We always have a certain number of units loaded and most of these goods are going into industry where, in numerous cases they are loaded for a purpose because the industries are working to a minimum stock situation and they depend on us to deliver these goods to keep furnaces, et cetera, going or their manufactured processes going. We had several units loaded that night for customers of ours.

I would also like to mention the fact that Canal was successful in obtaining an injunction, a very broad injunction and I think here there are two areas that I would like to draw to your attention. I have noticed remarks about the unions in particular, labour not having the opportunity to cross-examine or question when an injunction is issued. When our first injunction was granted to us, they had probably 8 days where the Justice of the Supreme Court had given them the opportunity to cross-examine on the affidavits that supported the application for the injunction.

MR. POLLOCK: That is prior to an



injunction issuing.

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THE COMMISSIONER: Were they

MR. MACKAN: No, the injunction was issued, laying out the terms and so forth, and limiting the number of pickets at the location. It was limited, or it was done with the right - it was done this way to do exactly what they wanted To let them cross-examine on the affidavit supplied or to bring evidence against these and here they did not do it.

MR. POLLOCK: Well, let me understand Was the injunction delayed in its effect for 8 days or was the injunction granted and then they had 8 days afterward?

Mr. mackan: The injunction was granted and the court noted it was to be " adjourned until Wednesday the 19th of October and it does order that the injunction granted by" and so forth . So the injunction was granted and it was to be brought back before the courts again in October, on the 23rd day, and in the interim period the Teamsters were instructed, or their legal counsel was instructed that if he desired to crossexamine and which they claimed they had not had the opportunity, that they could do so.

MR. POLLOCK: It was granted ex parte originally, was it?

MR. MACKAN: No, it wasn't, it was an application ----

represented on the original notice?

notice of the application for the original injunction.

The first one was granted on September 23rd and

we reappeared October the 5th and it was continued

until October 19th. Following October 19th, we

MR. MACKAN: Yes, they were served

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were given a permanent type of injunction. In this period, not once, and we were to be available to them, on a day-to-day basis or a 24 hour basis, for cross-examination. And not once did their legal counsel or they themselves request a cross-examination of the people involved from our company in the affidavits that had been supplied.

THE COMMISSIONER: Would you

attribute some of these characteristics to the

fact that it is an international union running

into the United States and they are bringing what

has been developed in the way of campaign tactics

up to this country? Or is it something that has

been generated here?

MR. MACKAN: No, I think it is a case of following an example of that which has taken place in the U.S. I personally feel that it is very deeply involved with the International, yes. There is no question in my mind about that. It is a very difficult thing to find facts on but just on knowledge that you acquire on any industry or business that you are involved in, you know these things but how you prove them is another matter. I feel strongly that it is influence.



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I have the documents dealing with the judgments, order and writ of summons and supporting documents in the injunction proceedings which I would ask to file now.

MR. POLLOCK: Then this will be Exhibit 6.

EXFIBIT NO. 6: Documents dealing with injunction proceedings

THE COMMISSIONER: Can you see your way out of this, to minimize such performance as that?

MR. MACKAN: I think the situation will continue to deteriorate. I think the next contract for the trucking industry as a whole that it is faced with, will be hell. I think our own will be.

Going back and commenting further, again, we know and have had since the beginning of the strike, we have this matter confirmed to us, that the Teamsters deliberately plotted our strike because they wanted a master contract in our type of business that they could then go to other companies that they were going to commence negotiations with and say, "Here is what we got there. You pay this on these conditions or you aren't going to run".

THE COMMISSIONER: Why don't you all join together and say, "We will negotiate as one"?

MR. MACKAN: In a single contract?

THE COMMISSIONER: As a master



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they have come together.

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contract containing the essential conditions. has been done in other cases.

MR. MACKAN: Yes, it has, but I would suggest here that anything of this nature has certain weaknesses. In our situation - our particular situation - a great amount of our competition is the non-organized type.

THE COMMISSIONER: That is true, but have any efforts ever been made to bring them in? MR. MACKAN: Yes, in some areas there have been steps taken and endeavours made to bring these groups together and in some areas

THE COMMISSIONER: I suppose you would say this - that when these things occur the only effective means, and although they are not fully sufficient, would be immediacy of action. have a police force, you want to have If you them in a position to arrest immediately. And even in dealing with a picket line, you say a picket line is illegal. Most of these questions of proof and one thing and another, disappear and they have no business to be around your gates at all. could be arrested without further evidence as to their offence. Wouldn't that be a practical thing?

MR. MACKAN: I think it would be very practical and I think it would be also practical if they would prohibit them from going to industry and picketing where they, themselves, are not involved. We have had numerous instances of this



taking place.

THE COMMISSIONER: Well, that would be a secondary action.

MR. MACKAN: I, as a person, believe that the only true way to experience or understand picket line action, regardless of what anyone declares or states, that pickets, or a picket line can be properly conducted and controlled. The only way to determine this is to experience it and to view it and to go through this whole thing, because, I will tell you, you can't control them.

THE COMMISSIONER: Well, that has certainly been the evidence so far, that it is nonsense to talk about good manners in a picket line.

MR. MACKAN: There are not any.

MR. POLLOCK: In some cases that is true. In your particular case, your experience with the Teamsters, that would be the situation.

MR. MACKAN: In all my experience in the City of Hamilton, this is very rare.

THE COMMISSIONER: You are not confining that to the Teamsters?

MR. MACKAN: No, I am not.

There are one or two other small items that I would like to mention to you and, again, perhaps I am replying to a question you made earlier. You were mentioning about a closed shop. One of the things that is now taking place in our union is — and you related it, Mr. Pollock, related it to the Rand Formula where you pay your dues. But in most



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contracts it states that the member must be in good standing and we are now going through a situation where the union executive board is charging certain of our employees and suspending them for periods of time or life from the membership in the Teamsters' Union. Now, tell me, how can these continue to be employed by you under the terms of your contract, dues or no dues?

MR. POLLOCK: All union members at the time shall maintain their membership. It is a maintenance of membership clause.

MR. MACKAN: That's fine, but we have a situation where members were union members and continue to this day, in some instances, to be members, they are paying dues and have received notice, and some of them have had those notices acted upon and they appeared before the executive board of the Teamsters' Local 879 and have been barred from that same union. You have no appeal against this whatever. You, as management, are not even allowed to act or assist that employee in any way, whatsoever. This is a terrible wrong.

THE COMMISSIONER: In the United

States, and I am not sure if it is in the National

Labour Relations Poard or not, but isn't there a

provision to the effect that the only ground on

which a man may be expelled from a union is failure

to pay fees?

MR. SOMMERVILLE: I don't know the answer to that, but I do know, as far as the Teamsters

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THE COMMISSIONER: It is the converse of compulsory check-off. The check-off says you needn't join the union but you have to pay the fees. This is that you must join the union but you can't be expelled from the union except for non-payment of fees.

MR. SOMMERVILLE: Mr. Mackan, these are three documents: Do you know what they are?

MR. MACKAN: Yes, sir, I do. first document is a pamphlet that began to appear on the 19th of October throughout the Province of Ontario at the gates of industries we had served or were attempting to then serve. And it was distributed again, by our own knowledge, by members of the Teamsters and members of other unions, but generally by Teamster members.

MR. SOMMERVILLE: This urges employees of those companies not only to not do work in connection with Quigley, but it also mentions Canal and Woodley, and Peter Sloak and Sons, K.S. Marshall and sons, McFeeter and Bailey, as people that they are not to cooperate with. Is that the tenor of it?

MR. MACKAN: Yes, it is.

MR. SOMMERVILLE: What are those other documents?

MR. MACKAN: These are documents that were distributed at the Canadian Westinghouse plant gates in Hamilton by United Electrical Workers. One makes reference to us again and to the Teamsters'

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Union and asks for financial support for victory.

MR. SOMMERVILLE: This is published by the United Electrical Radio Machine Workers of America, Local 504.

MR. MACKAN: Yes. This, again is by Local 504 and it says, "Quigley's settlement exposes injunctions phoney.

MR. SOMMERVILLE: I wonder if these might be filed?

MR. POLLOCK: These will be Exhibit No. 7.

EXHIBIT NO. 7:

Three pamphlets distributed by Teamsters' Union to customers of Quigley Construction Company

MR. MACKAN: There are one or two other items, and if you will permit me, I would like to mention them to you. Organization Probably again, and very of the pickets. definitely from October on, when it appeared that our strike was going to be of some length, we noticed in front of Quigley's, one or two pickets, and the same pickets day in and day out on what would appear to be a 12 hour shift. Investigation of this and subsequent proof, I should probably say this matter revealed that all the strikers were receiving strike pay and were signing the strike pay over and it was being distributed, and the pickets remaining on duty in front of where they were requested



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were being paid \$75 per week. All the rest of the employees went to work and we know and I can give you those names, but I wouldn't mention them publicly but I know the names of the companies where they did Some of our employees - Quigley go to work. employees - came and told me that this was the plan of the Teamsters. They knew that they couldn't hold these men out forever, that they had homes and wives and families to support and they weren't going to let them go back to work so they, themselves, instructed them and, in some cases, assisted them to find other employment and then set up for those men - should we say any company has the type of man who, if he leaves your employ it is very difficult to locate. This type of individual remained as picket duty and he received \$75 per week. THE COMMISSIONER: Would it be

THE COMMISSIONER: Would it be feasible to prohibit the employment of a striker by an outside company?

MR. MACKAN: Would it be feasible?
Yes, I think it would.

THE COMMISSIONER: Do you think you could sufficiently check it to make sure that the great majority of them were not accommodated that way? And what would its effect on the strike be?

MR. MACKAN: The effect on the strike would be that after the first pay period most of those strikers would want some settlement, and probably would be agreeable to return to work. I think that in the majority of negotiations the

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company always goes beyond what it is initially do, prepared to/and unions come down. Now, if you had some formula that when you reached this stage, to say, "Gentlemen, we are prepared to give X number of cents and you are prepared to concede. We think here is a fair amount." You give it, and I don't think we would have the problem and most of the employees at this stage are agreeable.

THE CHAIRMAN: I must say it appeals to me but it doesn't seem to appeal to very many people.

 $$\operatorname{MR.\ MACKAN}:\ I$$  think it would appeal to the labouring man.

THE COMMISSIONER: But if there is one hobgobblin that faces every labour man and every employer, it is the idea of compulsory arbitration.

MR. MACKAN: Yes, you are correct.

Let us simply say that experience in dealing with government bodies is the reason for that fear, shall we say, of this. I would be most pleased to go into that a little further but not on public record.

THE COMMISSIONER: Well, take the arbitration under the agreement, or the provision for arbitration, where the county court judges generally have served as chairman. Haven't those decisions generally been very satisfactory? They concern, I agree, an interpretation on the terms of the contract but, on that basis, haven't they been reasonably satisfactory?



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MR. MACKAN: Not speaking from my company standpoint but from a personal viewpoint, I would say, no.

THE COMMISSIONER: To what do you attribute the failure?

MR. MACKAN: One of the greatest things I would attribute the failure to is lack of understanding of the situation or lack of knowledge of the particular industry that is being affected.

MR. SOMMERVILLE: I believe that concludes the factual material we wanted to present to you to supplement the material set out in the brief, Mr. Commissioner. Is it the Commission's wish to adjourn at this point and return this afternoon for further material and public session?

---Luncheon adjournment

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MR. SOMMERVILLE: Mr. Commissioner,

I just have one more item of information to present
at this time. Then, I understand the Commission

may have some questions with regard to the submissions

that were made in our brief, and that would conclude the matters that I would wish to present at this

One item is something that Mr. Perkins will present, and I would ask him to do that now.

MR. PERKINS: It is a rather important angle of this union leadership that should be brought to light at this point. This guidance was given to some of the members by some of those in responsible positions. I refer to a phone call that I had with the President of Local 106 in Montreal, Mr. Omar Malboeuf. He is the President of Local 106. located in Montreal. I referred earlier to the injuries to two of our employees by beating them with pipes on Friday, October the 7th. Over that weekend it was touch and go whether these men would live or die. I couldn't reach anyone at the union office until Monday. On Monday morning, October the 10th, I placed a long distance call from my office in Perth to the Local 106 in Montreal and asked to speak to the President of that Local, Mr. Malboeuf. I was very annoyed at the tactics being used by the union at that time and I made it very, very clear to him that I was thoroughly disgusted that any union would carry on the way they

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did against our people.

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to these men at that time and we still didn't know whether they were going to come out of the hospital or not. Of course, he denied that it was his men that were doing it. I, of course, said, "If it is not your men of the trade union, then it must be somebody you are hiring to do it because nobody is going around whacking people over the head". Anyway, that was beside the point. I said, "What about the stones and the other things - the egg bombs that are being thrown at our men, the acid and all the other things?". Mr. Malboeuf said to me, "Oh, there is nothing wrong with throwing stones during a strike". Now, if that is the type of leadership at the top, then sometimes the members do get into trouble. That statement was made to me and it really shook me, to think that because you are on strike or a member of a union, that they are permitted to do things that I couldn't do as an ordinary citizen.

MR. POLLOCK: Do you think he was serious about that?

MR. PERKINS: Absolutely serious.

I took him to task about it and he argued with me for some time.

MR. POLLOCK: What was the argument that he advanced in favour, or in support of, the stone-throwing theory?

MR. PERKINS: He said it was permissible

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to throw stones during strikes and he argued with me on that point. I argued on the other side and I said that, "I have never met you and you have never met me and I hope you don't think I am gullible enough to believe that kind of thing". But this is the kind of thing that shook me.

THE COMMISSIONER: Were any of the men who used the lead pipe discovered?

MR. PERKINS: Yes, and one of them is serving a term in jail.

THE COMMISSIONER: Are they on this list?

MR. PERKINS: Well, one of the five who used the pipe is Gerard Muron, and he is serving a six-month term.

MR. POLLOCK: He was the nightclub bartender or waiter or something?

MR.PERKINS: That is right. But it was as a result of this terrible thing that happened to these men and not knowing at that time whether they would live or not, I called to tell him that this thing had gone far enough, that this surely isn't the way to settle labour problems. At that time, the question of stones was brought up and that was the answer I got.

MR. POLLOCK: Did he offer any suggestions to you as to the coincidental nature of the fact that these people were your employees that were beat up by these assailants with the lead pipe?

MR. PERKINS: He denied any knowledge of the beatings at all. And, "Oh,it couldn't be any of our men". And that was the time I said, "Well, if it wasn't any of your men, it must have been somebody you hired because nobody is going around beating up truck drivers with lead pipes in the Montreal region unless there is some reason for it". And when I got that answer from the local President of a union, saying it is permissible during a strike to throw stones, then I can't condemn some of the actions of some of the men who threw the stones so much because they were told to do it. At least it is condoned by the head of the union.

MR. SOMMERVILLE: Mr. Commissioner, that concludes the presentation in terms of the detailed, factual information that we wished to present to you today. May I say, by way of summary, that we have presented here, viva voce, probably a tedious quantity of detail on these events that took place and they have, of course, related to specific situations. It is the burden, of course, of our submission that these are not isolated incidents and we have cited a great many other incidents of the same kind of conduct on the part of people when the Teamsters are involved in disputes. We say, Mr. Commissioner, that this has gone on for many years. It is a hallmark of disputes in which this union has been involved with us. We are not speaking of other unions because this is where our

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experience has been. But this has been a pattern and it is our submission that the evidence we have presented in our brief and viva voce here today, supports our submission that this is a This is the deliberate use of this kind of tactic, this kind of intimidation and violence as a conscious instrument of policy. And if we leave with nothing else, that is the one point that we would like to leave with this Commission and we hope that the recommendations that we have made later on in the brief, will at least present some ideas on how this kind of thing can be prevented. not only in this specific incident and in dealing with this specific union, but to ensure that this kind of thing doesn't go on in relation to either this union or any other union in the future when changes may take place.

Now, having said that, it is my understanding that the Commission does have questions with regard to the recommendations that are contained in the latter part of our brief and perhaps it would be expeditious to proceed with those at this time.

MR. POLLOCK: Thank you, Mr. Sommerville.

On page 35 of the brief that I have, under the heading of Union Accountability, it is your submission that the imposition of vicarious responsibility upon trade unions for certain actions of their members would have some



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salutary effect in reducing this type of violence which you documented in the first part of your brief. What are the standards, or the tests of liability of this vicarious nature? Is it an absolute liability so long as a man is a member of the Teamsters' Union? If he does something that the union itself, as a body, is then rendered liable, or does it have to follow in some degree the tests in the Polymer case where the type of conduct that causes the damage is related directly to the acts of union officers and stewards, and people in the organization, the higher echelon of the organization?

MR. SOMMERVILLE: Perhaps this question can best be answered by pointing to the extremes which are, in my respectful view, untenable. For instance, no one would propose that a union be made liable because an employee engaged in some kind of criminal conduct that has nothing to do with the policy or the objectives or any dispute in which the union is involved. If a man goes out and robs a candy store, for example, nobody proposes that the union be vicariously But where members of the responsible for that. union - not merely officers of the union - but where members of a union engage in the kind of conduct that we have heard described at Taggart Transport where a union policy objective is involved and where the union may legitimately be expected to exert control over their members in a situation

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such as that, then we say the union should attract vicarious liability. Now, that doesn't take you very much further in specifying an answer to your question and I am not sure that I could, perhaps the Commission can, but I am not sure that I could, say in two or three sentences, outline an area of policy. But I think such a statement would deal with events involving a policy, objective or dispute in which the union is involved.

Secondly, events which the union can legitimately be expected to control their influence over its members.

MR. POLLOCK: You say the policy objective of the union. Obviously, one of the policy objectives of the union and the employees is to conclude a collective agreement and resolve the particular dispute. Now, if the union takes the position that "we are ordering you to go out and take part in this legal activity," and unwittingly a group of people causes this damage and an official in the group or someone in authority, I don't think there is much question. But in those circumstances where the union in good faith says to the membership, "Now, no violence, let us do this peacefully and we will close this plant up without causing any broken heads," or something like that and in the heat of the moment, or even planned, a rump group goes out and says, "We are going to hit them where it hurts" and it takes an unauthorized action. How is the union going to be able to prevent that?

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MR. SOMMERVILLE: Of course, the f vicarious responsibility isn't always f control. An employer, for example, iously responsible for the actions of even though it was done by the employee, ter of conscious control or even the employee. We are proposing to pecific examples that you have given, ate is involved where an employee takes his own hands, if you like, where a good faith told employees to keep Evenin those circumstances, in our ubmission, there is a case to be made vicarious responsibility as we MR. POLLOCK: Even where the employee

per of the union but just a member of

MR. SOMMERVILLE: This man is an the employer.

MR. POLLOCK: That is right, a e unit but not a member of the union.

THE COMMISSIONER: Well, nobody that you could attach, through the the acts of a non-member.

MR. POLLOCK: In the concluding page 36, that is what it reads like

> "When a trade union purports to bargain collectively and represent

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employees, surely it must bear some responsibility to the community for the actions of those whom it represents. It is respectfully submitted that a union should be answerable at law if it is shown to be unwilling or, within a reasonable time, unable to prevent illegal work stoppages, the persistent use of violence and coercion and other continuing offences."

MR. SOMMERVILLE: Let me say this: If you had in a bargaining unit a group of employees who were not members of the union involved and who, contrary to the advice and perhaps in conflict with the union that was certified and was the bargaining unit, then I don't think one could attempt to attach responsibility to the union.

MR. POLLOCK: I suppose you would be satisfied with the position that, if the onus were cast on them to exculpate themselves and say, "Well, we tried to do this and we disciplined this fellow and warned everybody else not to participate in this action and perhaps we are free on that basis".

MR. SOMMERVILLE: Yes, so far as the question of good faith, if you will, is the question of fact to be determined by evidence.

MR. POLLOCK: From your submissions is relation to strike voting, it would appear that it is your view that the general membership of the

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unit and perhaps the general membership of the union, would favour a settlement if it were properly explained to them and that the reason they reject settlements is because they are (a) either not given the opportunity to consider it at all, or (b) it is not put forward in a fair light.

MR. SOMMERVILLE: Very often offers are not put forward in a fair light and very often factors other than the merits of the case influence the voting of the members who are present at the meeting, conducting such a vote, and very often many of the members - and this applies in our industry particularly, very often the members of the union cannot be present at the meeting. You heard Mr. Perkins' evidence about the meeting in Pembroke, where only, obviously there was only one employee and perhaps two who wanted to strike and the others stayed at work. But here, you have this strike vote situation which really I suppose is a vote of confidence in the union executive and that is the way it is presented to members. With that the membership is effectively foreclosed from expressing its views on the real issue, the real alternatives that come before it when a conciliation report comes down and when an employer offer is made in other circumstances.

MR. POLLOCK: You suggest on page
40 that all picketing should be limited to employees
of the employer who is party to the dispute. In
these particular circumstances, is it your submission

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on the basis of that that there would be less damage inflicted by employees than by non-employees?

MR. SOMMERVILLE: No, I think it is just one of a number of proposals to eliminate the kind of picket line violence that has characterized Teamsters disputes. If the employees of some of the companies represented here today and others mentioned in this brief, if picketing were limited to those employees, it might be hoped (a) that the numbers would be reduced, (b) that you wouldn't have people who can be characterized as professional picket line inciters involved in the picket line situations and it might well be that the pickets would behave more responsibly toward those seeking entrance and egrees who were, after all, their fellow employees.

MR. POLLOCK: Of course we heard from the Quigley - Canal Cartage situation that it was the employees of Quigley that were, in fact, identified in several cases, causing the violence.

MR. SOMMERVILLE: As I understood
Mr. Mackan to say, there were 50 or 60 per cent
on the first night, for example, 50 or 60 per cent
of the persons on the picket line were employees
and others were present as well. I don't think
he said that the violence people, the instigators
or the inciters, were Quigley employees.

MR. POLLOCK: Well, I think he said in some of the cases where people had been followed and dragged out of the trucks - in those cases

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that action was done by Quigley employees.

MR. SOMMERVILLE: Yes, that is quite right. But I think there was no suggestion in what he had to say, that Quigley employees were responsible parties for the pattern of violence that took place.

MR. MACKAN: That is quite correct.

MR. POLLOCK: On page 41 you are dealing with the topic of compulsory arbitration. You suggest that on the finding of an independent tribunal, that / public interest is seriously affected by a strike or a lockout, that there should be some procedures available without the necessity of having a special session of the legislature to pass a bill to effect compulsory arbitration. You are familiar, I suppose, with the provisions in the Alberta Labour Act, section 99, I think it is, where the Lieutenant Governor in Council has power to declare an emergency and if it is done, then they have power to make the order.

MR. SOMMERVILLE: Yes.

MR. POLLOCK: It is a continuing legislative position and it can be brought into force at any particular time. That is the type of thing you are suggesting?

MR. SOMMERVILLE: Yes, and the question of that Lieutenant Governor in Council making the declaration was discussed in preparation of this brief. We did not include that as a specific recommendation because we have to be frank

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about the history of a brief such as this. There was some doubt as to whether or not this was a governmental function and whether or not governments can always act in situations like this. It may be that by independent tribunal the public would be better served by a non-governmental tribunal.

MR. POLLOCK: Do we have that kind in existence today or are you proposing creation of a new one?

MR. SOMMERVILLE: We didn't go as far as proposing creation of a new one and I suppose that issue will be covered by other bodies. I think it is inherent in what we say or implicit in what we say, but we are talking about a different tribunal.

MR. POLLOCK: Turning now to the question of information during organizational campaigns in which you say that both the employer and the union should be perfectly free to attempt to persuade employees to join or not join the union involved. What is the interest of the employer in convincing people not to join the union?

MR. SOMMERVILLE: Well, if you take, for example the case that was placed before you this morning, you have an employer who basically, because of a union security provision in a contract offered him, wanted to prevent entering into a contract ----

MR. POLLOCK: What is your objection

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MR. SOMMERVILLE: What is the objection to organization?

MR. POLLOCK: Yes, if the employees want it and the union security, I think in this particular case was a modified Rand Formula check-off in continuance, maintenance of an existing membership.

MR. SOMMERVILLE: I suppose there are a host of reasons why an employer does not want his employees to be organized in a particular union.

THE COMMISSIONER: Or in any union?

MR. SOMMERVILLE: I suppose, Mr.

Commissioner, you have to deal with this kind of situation on a given set of facts.

THE COMMISSIONER: Well, you may dislike one union but I think the question was more directed to the principle of accepting unionism as a fact in our lives. There is no doubt in the world that the collective action of workers in the last 100 years has transformed social It is quite possible that any movement conditions. of that sort can go too far and I agree that all the procedures, processes and movements have limitations but it strikes me that it is too late in the day not to take a principle of action, a refusal to acknowledge and accept an organization and then you are entitled to say, I would suggest, that that organization has got to be subject to limitations the same as every individual is.

MR. SOMMERVILLE: To put the question

in a practical context, the decision that faces an employer is that there is an organization drive that begins in his rusiness. Now, that isn't by the trade union movement generally. It is not by something vague called the principle of organization. We have said at the beginning that we recognize the right of employees to associate themselves in trade unions of their choice, but the employer faces a decision in these terms. Here are the Teamsters organizing your business. That is the only question he can answer.

THE COMMISSIONER: Well, if you apply it to a specific case, I can understand your attitude. I was dealing with it more as a matter of principle.

MR. SOMMERVILLE: It goes a step further.

Whether in our industry or any industry, the question
that is posed to him is not to recognize the right
of your employees or the desirability of your
employees to enter into a trade union or to be
represented by a trade union. The question that
is posed to him is because a particular union is
organizing and the question he has to answer is,
do I want my employees organized by this particular
union. He has no other question to answer.

MR. POLLOCK: Ought he to have any choice?

MR. SOMMERVILLE: Well, we are saying here that he ought to have the right to express his views to his employees, yes, and there

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are hosts of reasons why he would want to express his views to his employees on that question.

MR. POLLOCK: I could think of a lot of reasons why he would want to but I don't think any of them are consistent with the principles of the Labour Relations Act.

MR. SOMMERVILLE: Well, let us take an example. I am not sure I know what that means but let us take an example.

MR. POLLOCK: I will tell you what it means, then. It means that one of the reasons an employer wouldn't want to have the union is because he doesn't want to be bothered bargaining with anybody. He would like to be the master in his own house forever.

MR. SOMMERVILLE: Well, that is certainly a possibility but let us look at the question in the context in which he must answer. Suppose he has an organization drive on his hands by a union that is not recognized by a number of other unions and suppose he is engaged in commercial relations with a number of companies who are in contractural relations with what we will call the recognized union. Then he might very well have a very sound and very important policy objective and say to his employees, "If you are going to be organized, you must not, or you should not, be organized by that particular union because you will put us out of business and we won't be recognized by these other unions". Now that is just one reason

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having why he might want to choose. There are others / to do with the character of the union involved and certainly we don't have to say anything more about that in dealing with the Teamsters.

MR. POLLOCK: In turning to the appendix ---

MR. ENSERY: There is one point I would like to mention: The Dominion Foundries and Steel - Dofasco on the opposite side of the street from the steel company, have no union and they have treated their employees very fair and they have used a means of staying out of a particular union - and perhaps they wanted to control their own affairs, as you say. Perhaps for a number of reasons they have successfully offered their own employees other benefits which have made it more advantageous for their employees to have their own local company union, rather than belong to an international corporation. I think this is a classical example of the two industries - one on each side of the street with entirely different concepts.

MR. POLLOCK: Well, the question of being masters in their own house, I don't think really applies in those circumstances because they are, in a sense, advocating considerable responsibility or management's position to the steel workers across the street, because when the steel workers and Stelco come to an agreement it isn't very long if they want to preserve the non-union

status of their company, that type of agreement is reflected in Dofasco. That is a far different situation than the one where you get up and say, "Don't you join my union". If you can persuade them that your conditions are so good that you don't need to join the union, that is a different story.

MR. ENSERY: But you ask the question: Should a man have the choice? And that was only in answer to that.

MR. POLLOCK: Yes, but it is a question of what tactics to use.

MR. SOMMERVILLE: The other aspect, of course, and it may be that there are employers in Ontario who would not wish their employees to be affiliated with or associated with an international union. Now, this goes to the character of the union involved that I touched on before.

MR. POLLOCK: Now, in Appendix 1, a rather interesting suggestion is made. Item No. 2, your suggestion is that to control - well, I will read it and we will talk about it:

"Strike provisions exist by
statute to provide organized labour
only with legal means of impressing
its position during legitimate
negotiation for new contracts with
management, their entire intent and
purpose become abused when employees
involved in strike declared by their

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union siik and find employment
elsewhere without actually severing
employment with the company involved
in a dispute."

Your suggestion is that the Unemployement Insurance Act be amended to make it illegal for an employee to seek and obtain duplicate unemployment insurance books without notifying his current employer that he intends to sever the relationship. Would that provide a means whereby an employer would have some control over knowing who has got other jobs and who hasn't? Would it be an absolute check in all circumstances?

MR. SOMMERVILLE: I think not but I think you have to harken back to the time and circumstances in which these recommendations were made. These were made back in April, 1966 before this Commission was proposed.

MR. POLLOCK: I don't quarrel with the suggestion. I think it is a rather interesting one, that is all.

MR. SOMMERVILLE: I think this stems from a general resentment of the fact that an employee may strike you and go and take another job and still retain status as your employee and still have substantial rights as a struck employer and employee. I think it arose as well out of certain specific facts in the situation in the general trucking strike in 1966. Whether the making it illegal for an employee to seek and obtain

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MR. SOMMERVILLE: That doesn't necessarily follow knowing the economics of a

a duplicate unemployment insurance book in itself would solve the problem ----

MR. POLLOCK: No, no, but I wanted to know whether that would be an accurate check.

If, for example, you decided that once somebody took alternate employment he was no longer in your employ, would this suggestion be sufficient to patrol that type of situation? Would you know whether or not people had taken alternate employment if this unemployment insurance book idea were put through?

MR. SOMMERVILLE: In many cases you would know. I can't give a definitive answer as to whether this would solve the problem. I can think of some circumstances where you wouldn't know. To give one example, a man could, one way or another buy a tractor of his own and become a transport broker as an independent contractor and he wouldn't be surject to unemployment insurance in those circumstances and, therefore, he would still be in the business and be doing something else and he would for all practical purposes, in my submission, have ceased to be an employee of the struck employer and yet he wouldn't be involved in unemployment insurance.

MR. POLLOCK: If he bought the truck I doubt very much if he would come back as an employee.

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MR. POLLOCK: The next submission you make in the appendix - item No. 3, where you say that you need:

> "legislation to qualify and strengthen enforcement / definition and provisions dealing with illegal work stoppages, so that they may be controlled more rigidly. Such amendments should include measures to prevent strike activity and 'secondary boycott' from being applied against normal operations of business not involved directly in a contract negotiation of which the primary strike activity is a result."

What do you really suggest in that case? Have you any ideas? This is something we have been trying to find out for a long time.

MR. SOMMERVILLE: I think you can read that as replaced and superceded by the recommendations in the other part of our brief.

MR. POLLOCK: I see. Now your concern in the main is with the Teamsters and point No. 6 of your resolutions deals with appointment of a Royal Commission enquiry into the entire organization and structural tactics of the International Brotherhood of Teamsters. What do you think that inquiry could do as a result?

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MR. SOMMERVILLE: Well, I guess there have been other examples in this country of trade union organizations having been investigated one way or another and governmental action hasn't followed from that. I am speaking of trusteeship with regard to certain maritime unions. I wouldn't presume to prejudge what the result of such investigation would be. We think there is a prima facie case in the material presented here and we felt in 1966, before any of the events that we have described here today took place, we thought then that there was a prima facie case for saying this was a union not deserving of autonomy, by its past conduct. And we think there is a prima facie case and we thought then there was a prima facie case for an investigation and if it were found that the union was not operating in the public interest, if it were found that by reason of persuasion or control in other countries or by reason of the actions of local people or by reason of the actions of rebel groups within the union that it was not responsible in/public interest, then as a public body and one whose actions did affect the public interest, it might be that such a commission might make a recommendation which would, in some measure correct the situation and that recommendation would take away for a period at least, the autonomy of those presently, then and now, control the Teamsters' Union in Ontario.

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problems could be lessened by the alleviation of some of the internal political problems in the Teamsters' Union?

MR. SOMMERVILLE: Some but not all. Now, to be frank, there was a strike last year and it is clear that many of the problems in that strike had to do with internal problems in the Teamsters. I don't think that applied in 1962 when there was trouble and I don't think it applied in 1959 when there was a pitched battle on Burlington Beach. I don't think it applied particularly in the Canal case and I don't think it applied particularly in the Taggart case. In fact, whoever controlled the union at that time, in our submission, did set in motion this pattern of contract and did use these tactics as instruments of policy. So, merely to get over the internal difficulties in the Teamsters' Union itself would not provide a major solution to the problem we are talking about here.

your questions by saying we are mainly concerned with the Teamsters. That is quite true and the facts that we have presented here do deal with the Teamsters, because we know the Teamsters. They are the people we have dealt with and they are the people we have had prorlems with and have been discussing here. We hope that our submissions don't merely relate to the Teamsters and we hope that any recommendations the Commission makes aren't

restricted to action against the Teamsters' Union or any other specific union. We feel that these things we know from the public press that the kinds of things we are talking about here have happened in connection with other trade unions. We feel that the submissions we have made here are fair submissions. We have tried to be fair throughout and we feel they are in the public interest and can be accepted and adhered to and lived with by any responsible trade union.

MR. POLLOCK: Well, the only other point that I want to know is if I can forward on from the Commission to the Joint Council of the Teamsters' Union, a copy of your brief?

MR. SOMMERVILLE: As the Commission knows, the President of the Commission, Mr. Perkins has made certain statements to the press relating to the work of this Commission. We are delighted that a copy of our brief be forwarded to the Teamsters. It may be that you will consider sending transcripts of this presentation and any other material presentation with it as well. We would have no objection whatsoever.

MR. POLLOCK: Thank you very much.

MR. SOMMERVILLE: At this time, Mr. Commissioner, we have nothing further except to express our thanks to the Commission for the hearing. This opportunity has been one that has been long looked forward to by the industry. I am sure many people say it but we say it with all our hearts and I think the fact

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that we met in 1966 to deal with this problem before this Commission was established speaks for itself. This is a matter of very deep concern to us, and many of the people who sit with me at this table today have been wondering how they can express and communicate the views and the facts that they have expressed to you and we have appreciated this opportunity to do just that. We thank you.

MR. POLLOCK: Thank you, gentlemen.

This Commission is adjourned until

10:00 o'clock Monday morning in Ottawa.

---Adjournment.











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